
THE ASSURA SHARE INCENTIVE PLAN

The Plan has been approved by the shareholders of Assura Plc (the "**Company**") on 7 July 2020 and adopted by the board of directors of the Company on 7 July 2020.

The Plan has been notified to HM Revenue & Customs on 4 August 2020.



ASSURA PLC

THE ASSURA PLC SHARE INCENTIVE PLAN

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ASSURA PLC
RULES OF
THE ASSURA SHARE INCENTIVE PLAN

PART A: GENERAL

1. PURPOSE OF THE PLAN

- 1.1 Subject to Rule 1.2, the purpose of the Plan is to provide benefits to employees of Participating Companies in the nature of Shares which give such employees a continuing stake in the Company.
- 1.2 This Plan shall provide, in accordance with Schedule 2, benefits for employees of Participating Companies in the form of Shares which give such employees a continuing stake in the Company, and shall not provide benefits to such employees otherwise than in accordance with Schedule 2.

2. PROVISION OF FREE, PARTNERSHIP AND MATCHING SHARES

- 2.1 The Plan provides:-
- 2.1.1 in Part B, for Partnership Shares to be acquired on behalf of participating Eligible Employees out of sums deducted from their Salary;
- 2.1.2 in Part C, for the Company to procure that Matching Shares are awarded to participating Eligible Employees without payment in proportion to the Partnership Shares acquired by them; and
- 2.1.3 in Part D, for Free Shares to be awarded to participating Eligible Employees without payment.
- 2.2 The Directors may from time to time determine whether Eligible Employees shall, in a given Tax Year, or in, or in respect of, a given Financial Year, be offered the opportunity to acquire Shares pursuant to the provisions of either or both of Part B (Partnership Shares) and Part D (Free Shares) and, if pursuant to Part B, also Part C (Matching Shares).

3. HOLDING OF PLAN SHARES

Part E contains provisions governing the terms on which Dividend Shares may be acquired and on which Partnership Shares, Matching Shares, Free Shares and Dividend Shares shall be held in the Plan.

4. DEFINITIONS AND INTERPRETATION

Words and expressions used in the Plan shall have the meanings given in the Glossary in Part F.

5. ESTABLISHMENT OF PLAN TRUST

- 5.1 The Company has established a trust by the execution of a Deed, (a pro-forma of which is set out in Part G) which is constituted under the laws of England and Wales for the purposes of:-
- 5.1.1 in the case of Free Shares and Matching Shares, acquiring Shares and awarding them to Eligible Employees in accordance with the Plan;
- 5.1.2 in the case of Partnership Shares, holding Partnership Share Money and applying it in acquiring Shares on behalf of Eligible Employees in accordance with the Plan;

5.1.3 in the case of Dividend Shares, acquiring such Shares in accordance with the Plan; and

5.1.4 holding all such Shares so awarded or acquired in accordance with the Plan.

6. REFERENCES TO THE TRUSTEE TO INCLUDE REFERENCES TO THE ADMINISTRATOR

References in Parts A to F of this Plan to anything done or to be done by or to the Trustee shall be read and construed as including anything done or to be done by or to the Administrator pursuant to the powers and duties delegated to the Administrator by the Trustee.

7. ELIGIBILITY TO PARTICIPATE IN THE PLAN

7.1 An individual shall not be entitled to have Shares acquired on his behalf under Part B, or to receive an award of Matching or Free Shares under Parts C or D at any time unless:-

7.1.1 subject to Rule 26.4, he is then an employee of a Participating Company;

7.1.2 if, pursuant to Rules 16 or 43, the Directors have specified a Qualifying Period in relation to eligibility on that occasion, he has, at all times during that Qualifying Period, been an employee of a Qualifying Company; and

7.1.3 he has entered into a Participation Agreement as mentioned in Rule 44.3 and/or a Partnership Share Agreement as mentioned in Rule 15.

7.2 Free Shares or Matching Shares shall not be awarded to an individual if he has directed the Trustee not to award Shares to him.

7.3 Whenever the Directors decide to invite individuals to participate in the Plan, they must invite all Plan Employees who meet the requirements in Rule 7.1 (i.e., all Eligible Employees).

7.4 Every Eligible Employee shall be invited to participate in the Plan on the same terms, and all who do participate in the Plan shall do so on the same terms, subject to the provisions of Rules 50 and 53.

8. OVERALL LIMIT ON NEWLY-ISSUED AND TREASURY SHARES

8.1 No acquisition of Partnership Shares or Dividend Shares, and no grant of an award of Matching Shares or Free Shares, may take place if, at the proposed Acquisition Date or Award Date (as applicable), it would cause the number of Shares allocated (as defined in Rule 8.2) in the period of 10 years ending with that day under the Plan and under any other employees' share plan adopted by the Company to exceed such number as represents 10 per cent. of the ordinary share capital of the Company in issue at that time.

8.2 For the purposes of Rule 8.1:-

8.2.1 Shares are allocated:

(a) when an option, award or other contractual right to acquire unissued Shares or treasury Shares is granted; or

(b) where Shares are issued or treasury Shares are transferred otherwise than pursuant to an option, award or other contractual right to acquire Shares, when those Shares are issued or treasury Shares transferred;

8.2.2 any Shares which have been issued or which may be issued to any trustees to satisfy the exercise of any option, award or other contractual right granted under any employee share plan shall count as allocated; and

8.2.3 for the avoidance of doubt, existing Shares other than treasury Shares that are transferred or over which options, awards or other contractual rights are granted shall not count as allocated.

8.3 For the purposes of Rule 8.2:-

8.3.1 where:

(a) any option, award or other contractual right to acquire unissued Shares or treasury Shares is released or lapses (whether in whole or in part); or

(b) after the grant of an option, award or other contractual right the Directors determine that:

(i) on exercise or vesting it shall be satisfied by the payment of cash equal to the gain that would have been made on its exercise or vesting; or

(ii) it shall be satisfied by the transfer of existing Shares (other than Shares transferred out of treasury)

the unissued Shares or treasury Shares which consequently cease to be subject to the option, award or other contractual right from time to time or absolutely (as appropriate) shall not count as allocated; and

8.3.2 the number of Shares allocated in respect of an option, award or other contractual right shall be such number as the Directors shall reasonably determine from time to time.

8.4 Treasury Shares shall cease to count as allocated Shares for the purposes of Rule 8.1 if institutional investor guidelines cease to require such Shares to be so counted.

9. **AMENDMENT OF THE PLAN**

9.1 The Directors may at any time by resolution in writing alter (by amending, deleting or adding to) any of the terms of Parts A to F of the Plan in any respect **PROVIDED THAT:-**

9.1.1 the Company has obtained the Trustee's prior written consent (such consent not to be unreasonably withheld or delayed);

9.1.2 (a) if it is intended that this Plan shall continue to be a Schedule 2 Share Incentive Plan, no such alteration to any term which is a Key Feature of the Plan shall take effect which would result in the requirements of Schedule 2 not being met in relation to the Plan; and (b) if and as required, HMRC shall be notified of any alteration during any Tax Year of a Key Feature of the Plan in the annual return to HMRC for the Plan for that Tax Year; and

9.1.3 Subject to Rule 9.2, no such alteration shall be made to the provisions of the Plan governing:

(a) eligibility of any individual to participate in the Plan;

(b) the individual and overall limitations on the rights to acquire or receive Shares;

(c) the basis for determining Eligible Employees' rights to acquire or receive Shares;

(d) the adjustment of rights in the event of a variation of the ordinary share capital of the Company; or

(e) this Rule 9.1.3,

without the prior approval by ordinary resolution of the shareholders of the Company.

9.2 Rule 9.1.3 shall not apply to the extent that an alteration or amendment is in the opinion of the Directors a minor amendment:

9.2.1 to benefit the administration of this Plan;

9.2.2 to take account of any change in legislation or developments in the law; or

9.2.3 to obtain or maintain favourable tax, exchange control or regulatory treatment for Eligible Employees, the Company, any Subsidiary or any Associated Company.

9.3 The terms of the Plan Trust may be amended, deleted or added to in accordance with the terms of the Deed by the Company executing a deed expressed to be supplemental to the Deed **SAVE THAT** (a) if it is intended that this Plan shall continue to be a Schedule 2 Share Incentive Plan, no such amendment deletion or addition to any Key Feature of the Plan Trust shall take effect which would result in the requirements of Schedule 2 not being met in relation to the Plan or the Plan Trust and (b) if and as required, HMRC shall be notified in relation to the amendment during any Tax Year of a Key Feature of the Plan Trust in the annual return to HMRC for the Plan for that Tax Year.

10. TERMINATION OF THE PLAN

10.1 The Directors may at any time, by giving notice in writing to:-

10.1.1 the Trustee; and

10.1.2 each Participant

terminate the operation of the Plan on and with effect from a date specified in such notice which is not earlier than 14 days after the date of such notice.

10.2 Following such termination:-

10.2.1 no further Partnership Shares shall be acquired by the Trustee on behalf of Participants;

10.2.2 no further Free or Matching Shares shall be awarded by the Trustee;

10.2.3 no further Dividend Shares shall be acquired by the Trustee on behalf of any Participant;

10.2.4 the Trustee shall as soon as practicable after such notice is given to the Trustee return to each Participant (subject to deduction of income tax and NICs under PAYE) all of the Partnership Share Money and any other money held on behalf of such Participant;

10.2.5 the Trustee shall withdraw from the Plan each Participant's Plan Shares as soon as is practicable after:-

(a) the end of the period of 3 months beginning with the date on which notice is given pursuant to Rule 10.1; or

(b) if later, the first date on which such Participant's Plan Shares may be removed from the Plan without giving rise to a charge to income tax under Chapter 6 of Part 7 of ITEPA on the part of such Participant;

10.2.6 the Trustee may, if the Participant so directs, withdraw from the Plan any of a Participant's Plan Shares at any time before the end of the relevant period mentioned

in Rule 10.2.5 above **SAVE THAT** the Trustee shall disregard any such direction given before the date on which notice is given to such Participant pursuant to Rule 10.1; and

10.2.7 Shares which remain held in the Plan pending their withdrawal from the Plan by virtue of Rules 10.2.5 and 10.2.6 above shall continue to be so held by the Trustee subject to the provisions of Part E of the Plan.

10.3 Whenever a Participant's Plan Shares are withdrawn from the Plan pursuant to Rules 10.2.5 and 10.2.6, the Trustee shall, subject to the provisions of Rule 71 (PAYE):-

10.3.1 transfer such Shares to the Participant or to such other person as the Participant may direct; or

10.3.2 dispose of the Shares and account (or hold itself ready to account) for the proceeds to the Participant or to such other person as the Participant has specified.

10.4 Unless the Participant otherwise agrees, a disposal of Shares as mentioned in Rule 10.3.2 shall be for the best consideration which the Trustee is able to obtain at the time of such disposal.

10.5 References in this Rule 10 to a disposal of Shares shall be construed as including references to a purchase of the beneficial interest in such Shares by the Trustee.

10.6 If a Participant has died, references in Rule 10.3 to the Participant shall be read as references to his Personal Representatives.

11. ERRORS AND OMISSIONS

If in consequence of an error or omission:-

11.1 an Eligible Employee has not been given the opportunity to participate in the Plan on any occasion; or

11.2 the number of Shares appropriated to any Eligible Employee on any occasion is found to be incorrect;

and such error or omission cannot be corrected within the relevant period specified in the Plan, the Company and the Trustee may do all such acts and things as may be agreed with HMRC to rectify such error or omission notwithstanding that such actions may not otherwise be in accordance with the rules of the Plan.

12. RELATIONSHIP WITH CONTRACT OF EMPLOYMENT

12.1 Neither the opportunity given to any person to participate in the Plan nor any award to any person of Free or Matching Shares shall form part of such person's entitlement to remuneration or benefits pursuant to his contract of employment.

12.2 Except as otherwise expressly provided in the Plan, the existence of a contract of employment between any person and any member or former member of the Group or any Associated Company shall not give such person any right or entitlement to participate in the Plan in any manner or any expectation that Shares might be awarded to such person.

12.3 The rights, entitlements and obligations under the terms of any contract of employment between any person and any member or former member of the Group or any Associated Company shall not be affected by such person's participation in the Plan.

12.4 Participation in the Plan shall not afford any person any rights or additional rights to compensation or damages in consequence of the loss or termination of such person's employment with any member or former member of the Group or any Associated Company for any reason whatsoever (whether or not such termination is ultimately held to be wrongful or unfair).

- 12.5 Neither the existence of this Plan nor the fact that Shares have been awarded to an individual on any occasion shall give such individual any right, entitlement or expectation that he has or will in future have any such right, entitlement or expectation to participate in this Plan by being awarded Shares on any other occasion.
- 12.6 The rights or opportunity granted to a Participant in relation to Plan Shares shall not give the Participant any rights or additional rights to compensation or damages in consequence of either:-
- 12.6.1 the Participant giving or receiving notice of termination of his office or employment; or
- 12.6.2 the loss or termination of his office or employment with the Company or any present or past Subsidiary or Associated Company for any reason whatsoever,
- whether or not the termination (and/or giving of notice) is ultimately held to be wrongful or unfair.
- 12.7 A Participant shall not be entitled to any compensation or damages for any loss or potential loss which he may suffer by reason of being unable to acquire or retain Plan Shares, or any interest in Plan Shares in consequence of:-
- 12.7.1 the Participant giving or receiving notice of termination of his office or employment (whether or not the termination (and/or giving of notice) is ultimately held to be wrongful or unfair);
- 12.7.2 the loss or termination of his office or employment with the Company or any present or past Subsidiary or Associated Company for any reason whatsoever (whether or not the termination is ultimately held to be wrongful or unfair);
- 12.7.3 the exercise (or non-exercise) by the Directors of any discretion in accordance with any Rule of this Plan,
- or for any other reason.
- 12.8 The decision of the Directors in any matter or dispute relating to the interpretation of this Plan shall be binding, final and conclusive on any Participant or Participating Company.

13. **PROPER LAW**

The Plan shall be subject to the laws of England and Wales and the Company and the Trustee and all Participants shall submit to the exclusive jurisdiction of the Courts of England and Wales in relation to any matter concerning the Plan or the rights or entitlement of any person under the Plan.

PART B: PARTNERSHIP SHARES

14. ISSUE OF INVITATIONS TO ENTER INTO A PARTNERSHIP SHARE AGREEMENT

14.1 The Company may from time to time invite every Plan Employee to enter into a Partnership Share Agreement under which:-

14.1.1 such Employee agrees to one or more deductions being made from his Salary (before deduction of income tax and NICs under PAYE) for the acquisition of Shares on his behalf to be held in the Plan ("**Partnership Shares**"); and

14.1.2 the Company undertakes to arrange for Partnership Shares to be acquired by the Trustee on behalf of such person in accordance with the Plan.

14.2 If the terms of such Partnership Share Agreement (as is mentioned in Rule 14.1) do not differ materially from the terms of any subsisting Partnership Share Agreement, then no such invitation need be issued to any Plan Employee who is already party to such a subsisting Partnership Share Agreement.

14.3 If the terms of such Partnership Share Agreement (as is mentioned in Rule 14.1) differ in any material respect from the terms of any subsisting Partnership Share Agreement, then the Company shall on that occasion invite each of those Plan Employees who is already party to a subsisting Partnership Share Agreement either:-

14.3.1 to give notice of withdrawal from such subsisting Partnership Share Agreement (as mentioned in Rule 30) and enter into a fresh Partnership Share Agreement; or

14.3.2 if the difference relates only to an increase in the maximum amount of deductions from Salary specified by the Directors (as mentioned in Rule 18), to vary the amount of the deductions authorised to be made under such subsisting Partnership Share Agreement (as mentioned in Rule 19).

15. ENTRY INTO A PARTNERSHIP SHARE AGREEMENT

Each Plan Employee who wishes to enter into a Partnership Share Agreement in response to such an invitation shall, within the period of 14 days after such notice is given, or such further period as the Company may allow, complete and return to the Company (or such other person as the Company may direct) in such form as the Company may specify (which may be in writing or electronic form) a Partnership Share Agreement.

16. QUALIFYING PERIOD OF EMPLOYMENT

16.1 The Directors may determine that a Plan Employee shall be eligible to have Shares acquired by the Trustee on his behalf on any occasion only if he has, throughout such period as the Directors shall specify, held continuous employment with a Qualifying Company.

16.2 Any such Qualifying Period shall:-

16.2.1 if a Participant's deductions from Salary are to be accumulated as mentioned in Rule 24.4, be a period of not more than 6 months ending with the start of the Accumulation Period;

16.2.2 if not, be a period of not more than 18 months ending on the day on which the deduction is made from the Participant's Salary; and

16.2.3 be the same for all Plan Employees in relation to acquisitions of Shares on the same occasion.

17. AUTHORITY TO MAKE DEDUCTIONS FROM SALARY

A Partnership Share Agreement shall specify:-

- 17.1 the amount (or percentage of the amount of Salary from which such deduction is made) which the Plan Employee authorises to be deducted from his Salary each month; and
- 17.2 at what intervals such deductions shall be made.

18. INDIVIDUAL LIMIT ON DEDUCTIONS FROM SALARY

18.1 The amount deducted from a Participant's Salary in any Tax Year shall not exceed:-

18.1.1 10 per cent of the Participant's Salary for the Tax Year or, if such deductions are to be accumulated within successive Accumulation Periods, 10 per cent of the total of the Participant's Salary paid during the Accumulation Period; and

18.1.2 £1,800

or such other percentage or amount as is stated in Schedule 2 to be the maximum which may be so deducted.

18.2 Any amount deducted in excess of that allowed by Rule 18.1 shall be paid over to the Participant, subject to deduction of income tax and NICs under PAYE, as soon as is practicable.

18.3 The minimum amount to be deducted pursuant to a Partnership Share Agreement on any occasion shall:-

18.3.1 be determined by the Directors and specified in the Partnership Share Agreement;

18.3.2 be not greater than £10; and

18.3.3 be the same in relation to all Partnership Share Agreements entered into in response to invitations issued on the same occasion.

19. VARIATION BY PARTICIPANTS OF AMOUNTS DEDUCTED

A Participant may only be a party to one Partnership Share Agreement authorising one or more deductions from his Salary in any given month, but the Directors may from time to time, and subject to Rule 18.1 and the terms of the relevant Partnership Share Agreement, agree to any request by a Participant to vary the amount of the deductions authorised to be made.

20. TERM OF A PARTNERSHIP SHARE AGREEMENT

The authority to make deductions from Salary granted by a Participant pursuant to a Partnership Share Agreement shall lapse upon the occurrence of any of the events specified in Rule 24.6 or, if earlier, upon the effective date of a Participant's withdrawal from a Partnership Share Agreement as mentioned in Rule 30.

21. NOTICE OF EFFECT OF DEDUCTIONS ON BENEFITS AND TAX CREDITS

Every Partnership Share Agreement shall contain a notice under paragraph 48 of Schedule 2 containing information prescribed by regulations made by HRMC as to the possible effect of deductions on a Plan Employee's entitlement to social security benefits and tax credits.

22. NOTICE TO STOP DEDUCTIONS

22.1 A Participant may at any time give notice in writing to the Company directing the Company to procure that deductions being made from his Salary pursuant to a Partnership Share Agreement are stopped.

- 22.2 If a Participant has given a notice pursuant to Rule 22.1, he may (on one occasion only in any Accumulation Period) subsequently give notice in writing to the Company directing the Company to procure that deductions are again made pursuant to that Partnership Share Agreement.
- 22.3 Unless a Participant specifies a later date in any such notice, the Company shall procure that:-
- 22.3.1 within 30 days of receiving a notice given pursuant to Rule 22.1, no further deductions are so made; or
- 22.3.2 if a notice is given pursuant to Rule 22.2, the first deduction made thereafter shall be made not later than the date on which the first deduction is due to be made under the relevant Partnership Share Agreement more than 30 days after receipt of such notice.
- 22.4 A Participant may not make up any deduction that has been missed in consequence of having given any such notice.

23. PARTNERSHIP SHARE MONEY TO BE HELD BY THE TRUSTEE

- 23.1 Partnership Share Money shall be paid to the Trustee as soon as is practicable after it is deducted from a Participant's Salary.
- 23.2 The Trustee shall hold such monies on behalf of, and on trust for the benefit of, such Participant and shall apply such monies in acquiring Partnership Shares on the Participant's behalf.
- 23.3 A Participant's Partnership Share Money shall be deposited by the Trustee in an account with a Bank.
- 23.4 If such account pays interest, the Trustee shall account for such interest to the Participant.
- 23.5 Participants' Partnership Share Monies shall either:-
- 23.5.1 be applied by the Trustee in acquiring Shares on behalf of each Participant on the date set by the Trustee (which shall be the same date in relation to all Participants) being a date within 30 days after each deduction is made; or
- 23.5.2 be accumulated by the Trustee within each successive Accumulation Period (as mentioned in Rule 24) and be applied in acquiring Shares on behalf of each Participant on the date set by the Trustee (which shall be the same date in relation to all Participants), being a date within 30 days after the end of the relevant Accumulation Period.

24. ACCUMULATION PERIODS

- 24.1 If the Directors determine that the Plan is to be operated using an Accumulation Period instead of monthly purchase, the first Accumulation Period shall begin on the first date (after such determination has taken effect) on which the first deductions from Salary are made and successive Accumulation Periods shall each begin on the date on which the first deductions from Salary are made after the end of the last Accumulation Period.
- 24.2 Accumulation Periods relating to deductions from Salaries made pursuant to all Partnership Share Agreements entered into in response to invitations issued on the same occasion shall be of the same length.
- 24.3 Subject to Rule 24.2, successive Accumulation Periods may vary in length, but no Accumulation Period shall exceed 12 months.
- 24.4 A Participant's Partnership Share Money first deducted within a given Accumulation Period shall be accumulated by the Trustee with all other amounts of that Participant's Partnership Share Money deducted from Salary within that Accumulation Period.

- 24.5 If, after the end of an Accumulation Period, the Shares which would otherwise be acquired on behalf of Participants in accordance with Rule 23.5.2 would not then satisfy the requirements of Part 4 of Schedule 2 the Trustee shall, as soon as practicable, return to each Participant (subject to deduction of income tax and NICs under PAYE) all of the Partnership Share Money held on behalf of such Participant.
- 24.6 All subsisting Accumulation Periods shall immediately come to an end (and, except as provided by Rule 32.2, no new Accumulation Period shall thereafter begin):-
- 24.6.1 with effect from the date specified in a notice to terminate the operation of the Plan given in accordance with Rule 10.1;
- 24.6.2 if notice is given to shareholders of the Company of a resolution being proposed for the voluntary winding-up of the Company;
- 24.6.3 upon the commencement of a winding-up of the Company;
- 24.6.4 if a general offer is made to acquire the whole of the issued ordinary share capital of the Company which is made on a condition such that if it is satisfied the person making the offer will have Control of the Company;
- 24.6.5 if a general offer is made to acquire all the shares in the Company of the same class as the Shares;
- 24.6.6 if any person becomes entitled or bound to acquire shares in the Company under sections 974 to 991 of the Companies Act 2006;
- 24.6.7 with effect from the date on which the Directors specify in a notice in writing given to all Participants pursuant to Rule 32.1; or
- 24.6.8 with effect from the date of HM Revenue and Customs giving the Company a closure notice (as referred to in paragraph 81G of Schedule 2) stating that paragraph 81H of Schedule 2 is to apply or a default notice (as referred to in paragraph 81I of Schedule 2).
- 24.7 If an Accumulation Period comes to an end pursuant to Rule 24.6, and if the Partnership Share Agreement so provides, the Trustee shall, as soon as practicable, pay to each Participant, subject to deduction of income tax and NICs under PAYE, the amount of that Participant's Partnership Share Money deducted from Salary in that Accumulation Period.
- 24.8 Where a Participant ceases to be in Relevant Employment during an Accumulation Period, any Partnership Share Money deducted in that Accumulation Period shall be paid over to him (subject to deduction of income tax and NICs under PAYE) as soon as practicable instead of being applied in purchasing Shares on his behalf.

25. **CONNECTED SHARE INCENTIVE PLANS**

- 25.1 An individual shall be entitled to have Shares acquired on his behalf pursuant to this Part B in any Tax Year, if in that Tax Year he has had shares awarded to him or acquired on his behalf under any connected Schedule 2 Share Incentive Plan **PROVIDED THAT:-**
- 25.1.1 an individual shall not be entitled to participate simultaneously in connected Schedule 2 Share Incentive Plans in the same Tax Year; and
- 25.1.2 the limit on a Participant's contributions towards the purchase of Partnership Shares referred to in Rule 18.1 shall apply as if the Plan and the other connected Schedule 2 Share Incentive Plan(s) in which the individual participates in the same Tax Year were one plan.

25.2 For purposes of Rule 25.1 a Schedule 2 Share Incentive Plan is a "connected Schedule 2 Share Incentive Plan" if it is established by the Company or a Connected Company.

26. ACQUISITION OF PARTNERSHIP SHARES

26.1 Subject to Rule 26.2, the Trustee shall apply Participants' Partnership Share Money in acquiring Shares on the Acquisition Date and shall do so at a price per Share equal to the Market Value of a Share on that date.

26.2 If a Participant's deductions from Salary are to be accumulated as mentioned in Rule 24.4, the Trustee shall on each occasion on which a Participant's Partnership Share Money is applied in acquiring Shares, do so at a price per Share determined as specified in the applicable Partnership Agreement pursuant to paragraph 52 of Schedule 2, being any of the following:-

26.2.1 the lesser of the Market Value of a Share on the first day of the relevant Accumulation Period and the Market Value of a Share on the Acquisition Date;

26.2.2 the Market Value of a Share on the first day of the relevant Accumulation Period; or

26.2.3 the Market Value of a Share on the Acquisition Date.

26.3 If the application of Rules 26.1 and 26.2 would result in the acquisition of a fraction of a Share, the number of Shares actually acquired on that occasion shall be rounded down to the nearest whole number.

26.4 If a Participant, having entered into a Partnership Share Agreement, ceases to be in Relevant Employment at any time during the Acquisition Period in relation to an acquisition of Partnership Shares by the Trustee on his behalf, then he or she is to be treated, for the purposes of this Plan, as not ceasing to be in Relevant Employment until immediately after Partnership Shares have been acquired by the Trustee on his or her behalf pursuant to this Rule 26 so that:-

26.4.1 the Trustee shall apply the Participant's Partnership Share Money in acquiring Shares; but

26.4.2 such Partnership Shares are to be treated, immediately after such acquisition, as ceasing to be subject to the Plan.

27. SCALING BACK OF PARTNERSHIP SHARES

27.1 The Directors may determine and specify that the number of Shares which the Trustee acquires on behalf of a Participant on any occasion shall be restricted to such maximum number as the Directors shall notify to the Participant:-

27.1.1 before the deduction from Salary is made; or

27.1.2 if such deductions from Salary are to be accumulated as mentioned in Rule 24.4, before the beginning of the relevant Accumulation Period.

27.2 Each Participant's Partnership Share Agreement shall contain an undertaking by the Company to notify the Participant from time to time as appropriate of the maximum number of Shares which may be available to be acquired on behalf of Participants (in accordance with Rule 27.1).

27.3 If on any occasion the number of Shares which could otherwise be acquired with a Participant's Partnership Share Money is greater than the maximum number specified pursuant to Rule 27.1 (if any), then the number of Shares which the Trustee acquires on behalf of each Participant shall be reduced accordingly.

28. CARRY-FORWARD OF SURPLUS PARTNERSHIP SHARE MONEY

If, after Partnership Share Money has been applied in the acquisition of Shares on any occasion, there remains a surplus of unused cash, such surplus may, if the Participant has so agreed in the Partnership Share Agreement, be retained by the Trustee and added to the Partnership Share Money which is so applied on the next occasion on which Shares are acquired on behalf of the Participant but shall otherwise be returned to the Participant (subject to deduction of income tax and NICs under PAYE).

29. NOTIFICATION OF ACQUISITION OF PARTNERSHIP SHARES

29.1 As soon as practicable after any Partnership Shares have been acquired on behalf of a Participant, the Trustee shall notify the Participant of:-

29.1.1 the number of Shares so acquired;

29.1.2 the description of such Shares;

29.1.3 whether the Shares are subject to any Restrictions and, if so, the nature of these Restrictions;

29.1.4 the amount of Partnership Share Money applied by the Trustee in acquiring such Shares;

29.1.5 the price per Share at which such Shares were acquired and the basis upon which it was determined; and

29.1.6 the amount of any surplus Partnership Share Money being carried forward or to be returned to the Participant (as referred to in Rule 28).

30. WITHDRAWAL FROM A PARTNERSHIP SHARE AGREEMENT

30.1 A Participant may withdraw from a Partnership Share Agreement by giving notice in writing to the Company at any time and, unless the Participant specifies a later date in such notice, the Company shall procure that such withdrawal takes effect within 30 days of when such notice is received by the Company.

30.2 The Company may direct that, to be effective, any such notice must be given to such person (as agent for the Company) and in such form as the Company shall specify.

30.3 If a Participant withdraws from a Partnership Share Agreement with effect from any date, the Company shall procure that any Partnership Share Money which by that date has not been applied in the acquisition of Shares is paid to the Participant (subject to deduction of income tax and NICs under PAYE) as soon as is practicable after that date.

31. RETURN OF PARTNERSHIP SHARE MONEY ON THE PLAN CEASING TO BE A SCHEDULE 2 SHARE INCENTIVE PLAN

If the Plan is not to be a Schedule 2 Share Incentive Plan by virtue of paragraph 81H or 81I of Schedule 2, the Company shall as soon as practicable provide the Trustee with a copy of the closure notice (as referred to in paragraph 81G of Schedule 2) stating that paragraph 81H of Schedule 2 is to apply or default notice (as referred to in paragraph 81I of Schedule 2) served on the Company and the Trustee shall pay to a Participant (subject to deduction of income tax and NICs under PAYE) any Partnership Share Money then held on his behalf as soon as practicable after the relevant date for the purposes of paragraph 56(2) of Schedule 2.

32. SUSPENSION OF DEDUCTIONS FROM SALARY

32.1 The Directors may give notice to all Participants that, on and with effect from a date specified in the notice (being a date which is not earlier than the date on which such notice is given), no

further deductions from Salary shall be made for the purposes of enabling Participants to acquire Partnership Shares and all existing Accumulation Periods shall come to an end **SAVE THAT:-**

32.1.1 such notice shall only be given if an event or events have occurred which cause the Directors acting fairly and reasonably to consider that such suspension is appropriate;

32.1.2 the notice shall specify the event or events which has or have caused the Directors to give such notice; and

32.1.3 no such notice shall have the effect of avoiding the obligation of the Company to apply a Participant's Partnership Share Money deducted from Salary before the date on which such notice has effect in acquiring Shares as mentioned in Rule 26.1.

32.2 If notice to suspend the operation of the Plan is given to all Participants as mentioned in Rule 32.1, then the Directors may at any time thereafter give notice to all Participants that on and with effect from a date specified in such notice (being a date which is not earlier than the date on which such notice is given) deductions from Salary will be resumed in accordance with each Participant's Partnership Share Agreement.

32.3 If deductions from Salary are resumed as mentioned in Rule 32.2 then, if a Participant's deductions from Salary are to be accumulated, a new Accumulation Period shall begin on the date on which the first deductions from Salary are then made.

PART C: MATCHING SHARES

33. ISSUE OF INVITATIONS TO ACCEPT AN AWARD OF MATCHING SHARES

The Directors may invite all those Plan Employees on whose behalf it is expected that the Trustee will acquire Partnership Shares on any day, to accept an additional award of Matching Shares on that day in accordance with the provisions of this Part C of the Plan.

34. REQUIREMENTS FOR MATCHING SHARES

Matching Shares must be:-

- 34.1 Shares of the same class and carrying the same rights as the Partnership Shares with which they are matched;
- 34.2 awarded on the same day as the Acquisition Date for the Partnership Shares with which they are matched; and
- 34.3 awarded to all Participants on exactly the same basis.

35. LIMIT ON MATCHING SHARES

35.1 The number of Matching Shares to be awarded to a Participant on any occasion shall be a multiple of the number of Partnership Shares acquired on behalf of the Participant on that occasion.

35.2 Such multiple:-

35.2.1 shall not exceed 2 or such other amount as is stated in Schedule 2 to be the maximum multiple which may be so awarded;

35.2.2 shall be specified in the Partnership Share Agreement; and

35.2.3 may be varied by the Directors at any time before the corresponding Partnership Shares are acquired **PROVIDED THAT** all Participants are notified of any such variation before the corresponding Partnership Shares are acquired on their behalf.

36. CARRY-FORWARD OF UNMATCHED PARTNERSHIP SHARES

If, on an Award Date, the Trustee does not then acquire on behalf of any given Participant a sufficient number of Partnership Shares to qualify that Participant for an award of a whole number of Matching Shares (whether in consequence of an insufficiency of Partnership Share Money or otherwise), the Trustee shall, on the next occasion on which Partnership Shares are acquired on behalf of that Participant, award to that Participant a number of Matching Shares calculated on the basis that the number of Partnership Shares acquired on that next occasion is increased by the number of Partnership Shares previously acquired on behalf of such Participant but which have not so far been counted in calculating the Participant's entitlement to any Matching Shares.

37. AGREEMENT TO ACCEPT AN AWARD OF MATCHING SHARES

A Participant shall not be entitled to an award of Matching Shares on any occasion unless he has first agreed with the Company (by entering into a Partnership Share Agreement) to accept and be bound by the provisions of this Part C of the Plan.

38. HOLDING PERIOD FOR MATCHING SHARES

38.1 The Directors shall, in relation to Matching Shares, specify in the Partnership Share Agreement a Holding Period throughout which a Participant shall be bound (except as mentioned in Rule 38.3):-

38.1.1 for so long as the Participant remains in Relevant Employment, to permit his Matching Shares to remain in the hands of the Trustee; and

38.1.2 not to assign, charge or otherwise dispose of his beneficial interest in such Matching Shares.

38.2 The Holding Period shall be a period, of not less than 3, nor more than 5, years beginning with the Award Date, and shall be the same for all Participants in relation to Matching Shares awarded on any occasion.

38.3 A Participant's obligation to permit his Matching Shares to remain in the hands of the Trustee throughout the Holding Period (as mentioned in Rule 38.1) shall be subject to the following exceptions:-

38.3.1 the Trustee may at any time dispose of such a Participant's Plan Shares as may be necessary to realise sufficient monies to satisfy any obligation under PAYE as mentioned in Rule 71.1; and

38.3.2 a Participant may during the Holding Period direct the Trustee to deal with any of such Participant's Plan Shares as mentioned in Rule 66.

39. NOTIFICATION OF AWARD

39.1 As soon as practicable after any Matching Shares have been awarded by the Trustee, the Trustee shall notify each Participant to whom Matching Shares have been so awarded on that occasion of:-

39.1.1 the number of Shares awarded to him;

39.1.2 the description of such Shares;

39.1.3 whether the Shares are subject to any Restrictions and, if so, the nature of these Restrictions;

39.1.4 the Market Value of such Shares as at the Award Date; and

39.1.5 the date on which the Holding Period ends.

40. FORFEITURE OF MATCHING SHARES

If a Participant's Partnership Share Agreement so provides, his Matching Shares shall be at risk of forfeiture as provided in Rule 62.

PART D: FREE SHARES

41. AWARD OF FREE SHARES

The Trustee, acting with the prior consent of the Directors, may from time to time award Free Shares in accordance with this Part D of the Plan on any such day as the Trustee and the Company shall agree to every Eligible Employee.

42. CONNECTED SHARE INCENTIVE PLANS

42.1 An individual shall be entitled to be awarded Free Shares in any Tax Year if in that Tax Year he has participated in a connected Schedule 2 Share Incentive Plan (or would have participated and had shares awarded to him but for the failure to meet any performance target set in relation to such award) **PROVIDED THAT:-**

42.1.1 an individual shall not be entitled to participate simultaneously in connected Schedule 2 Share Incentive Plans in the same Tax Year; and

42.1.2 the limit on a Participant's participation in Free Shares in Rule 49 shall apply as if the Plan and the other connected Schedule 2 Share Incentive Plan(s) in which the individual participates in the same Tax Year were one plan.

42.2 For the purposes of Rule 42.1, a Schedule 2 Share Incentive Plan is a "connected Schedule 2 Share Incentive Plan" if it is established by the Company or a Connected Company.

43. QUALIFYING PERIOD OF EMPLOYMENT

43.1 The Directors may determine that a Plan Employee shall be eligible to have Free Shares awarded to him on any such occasion only if he has, throughout such period ending on the Award Date as the Directors shall specify, held continuous employment with a Qualifying Company.

43.2 Any such Qualifying Period shall:-

43.2.1 be of not more than 18 months; and

43.2.2 be the same for all Plan Employees in relation to awards of Shares on the same occasion.

44. ISSUE OF INVITATIONS TO ACCEPT AN AWARD OF FREE SHARES

44.1 On any occasion on which the Trustee intends to award Free Shares, the Company shall invite every Plan Employee to participate in the Plan by:-

44.1.1 accepting an award of Free Shares (if or to the extent that such Plan Employee is then entitled pursuant to the rules of the Plan to an award of any Free Shares) on that and on any subsequent occasion on which any Free Shares are to be awarded; and

44.1.2 permitting such Free Shares to remain in the hands of the Trustee as mentioned in Rule 54.

44.2 No such invitation need be issued to any Plan Employee who is already party to a subsisting Participation Agreement.

44.3 Each Plan Employee who wishes to accept any or all such awards of Free Shares shall within the period of 14 days after such notice is given, or such longer period as the Company shall allow, complete and return to the Company (or such other person as the Company may direct) in such form as the Company may specify (which may be in writing or in electronic form) a Participation Agreement.

45. PLAN EMPLOYEES' RIGHT NOT TO ACCEPT AN AWARD OF FREE SHARES

- 45.1 A Plan Employee may, by giving notice in writing to the Trustee before an Award Date, direct that Free Shares shall not be awarded to him on that, or on any later, Award Date.
- 45.2 Such a notice may be revoked by the Plan Employee concerned giving notice in writing to that effect to the Trustee.

46. NO MATCHING OF FREE SHARES

An Eligible Employee's entitlement to any Free Shares shall not be made conditional upon such person holding or acquiring any other Shares.

47. TOTAL NUMBER OF FREE SHARES TO BE AWARDED

The aggregate number of Free Shares to be awarded to all Eligible Employees on any occasion shall be determined by the Directors.

48. NUMBERS OF FREE SHARES TO BE AWARDED TO EACH ELIGIBLE EMPLOYEE

The number of Free Shares to be awarded by the Trustee to each Eligible Employee on an Award Date shall be determined by the Directors in accordance with Rules 51 to 55.

49. LIMIT ON THE VALUE OF FREE SHARES AWARDED IN ANY TAX YEAR

The Market Value as at the Award Date (or, if more than one, the respective Award Dates) of Free Shares awarded to a Participant in any Tax Year shall not exceed £3,600 or such other amount as is stated in Schedule 2 to be the maximum value of shares which may be so awarded.

50. ALLOCATION OF FREE SHARES BY REFERENCE TO PERFORMANCE

- 50.1 The Directors may stipulate that some or all of the Free Shares which may be awarded on any occasion shall be so awarded (if at all) by reference to performance (as mentioned below) over such period as the Directors shall determine.
- 50.2 A determination by reference to performance of the number of Shares (if any) to be awarded to each Eligible Employee on any Award Date shall be made only according to either of the two methods, Method One and Method Two, mentioned in Rules 51 and 52 or such other method or methods as may be permitted pursuant to Schedule 2 from time to time.
- 50.3 In this Part D, references to "performance" shall be taken as referring to the performance of each given Performance Unit determined by reference to such fair and objective measures of the performance of the Performance Units to which they are applied being measures based on business results or such other objective criteria as the Directors may determine.
- 50.4 The Company shall procure that:-
- 50.4.1 each Eligible Employee is notified of such performance measures and targets as will be used to determine the number of Shares awarded to him on any Award Date; and
- 50.4.2 all Plan Employees are notified, in general terms, of the performance measures and targets to be used to determine the number of Shares to be awarded to each Eligible Employee on such Award Date **SAVE THAT** there may be excluded from such notice any information the disclosure of which the Directors reasonably consider would prejudice commercial confidentiality.
- 50.5 Such notices shall be given as soon as reasonably practicable.
- 50.6 The Directors may, by giving notice in writing to Eligible Employees, vary or waive the terms of any performance measures or performance targets as will be used to determine the number of Shares awarded to such Eligible Employees on any Award Date **PROVIDED THAT:-**

- 50.6.1 in consequence of any such variation the revised performance targets are no more difficult to satisfy than would have been the performance targets had the variation not been made;
- 50.6.2 if different target levels of performance have been specified in relation to different Performance Units, the likelihood of each Performance Unit meeting the revised target set in relation to that Performance Unit must be no less than it would have been had the variation not been made; and
- 50.6.3 no such variation shall have effect unless an event has, or events have, occurred which cause the Directors, acting fairly and reasonably, to consider that a different condition would be a fairer measure of performance.

51. METHOD ONE

51.1 By this method:-

- 51.1.1 at least 20 per cent of the Shares awarded on a given Award Date are awarded otherwise than by reference to performance;
- 51.1.2 the balance of the Shares awarded on that Award Date are so awarded by reference to performance; and
- 51.1.3 the highest number of Shares so awarded to any Eligible Employee as mentioned in Rule 51.1.2 above shall be not more than four times the highest number of Shares awarded on that Award Date otherwise than by reference to performance.

51.2 If Shares of different classes are to be awarded on any occasion, this Method One shall be applied separately in relation to each class.

52. METHOD TWO

52.1 By this method, the Directors may set any performance target in relation to each Performance Unit **PROVIDED THAT:-**

- 52.1.1 if the Directors specify different target levels of performance which must be achieved as a condition for the award of Shares to Eligible Employees in different Performance Units the targets set must, at the time they are set, be comparable in terms of the likelihood of each Performance Unit meeting the target set in relation to that Performance Unit; and
- 52.1.2 the number of Shares which, in consequence of the application of this Method Two, is available for award to Eligible Employees within a given Performance Unit, shall be divided amongst and awarded to such Eligible Employees on the same terms (as mentioned in Rule 53.2).

53. NON-PERFORMANCE RELATED FREE SHARES TO BE AWARDED ON BASIS OF SAME TERMS

53.1 If, or to the extent that, the number of Free Shares which are, or may be, awarded to Eligible Employees on any occasion is not determined by reference to performance, such Free Shares shall be allocated amongst and awarded (if at all) to all Eligible Employees on the same terms.

53.2 For these purposes "same terms" shall be taken as referring to:-

- 53.2.1 each Eligible Employee being eligible to participate in the Plan (by qualifying to receive an award of Shares) on any occasion on the same terms; and
- 53.2.2 a requirement that all those Eligible Employees who do participate actually do so on the same terms.

53.3 The requirement that Shares not allocated amongst and awarded to Eligible Employees by reference to performance are so allocated and awarded on the same terms shall not be infringed by the award of Shares by reference to an Eligible Employee's:-

53.3.1 remuneration;

53.3.2 length of service; and/or

53.3.3 hours worked

PROVIDED THAT each of those factors gives rise to a separate entitlement directly proportional to the amount of remuneration, length of service or hours worked.

53.4 Such requirement shall be infringed if Shares are awarded by reference to factors other than remuneration, length of service or hours worked.

54. HOLDING PERIOD FOR FREE SHARES

54.1 The Directors shall, in relation to each Award Date, specify a Holding Period throughout which a Participant must be bound by contract with the Company (except as mentioned in Rule 54.3):-

54.1.1 for so long as the Participant remains in Relevant Employment, to permit his Free Shares to remain in the hands of the Trustee; and

54.1.2 not to assign, charge or otherwise dispose of his beneficial interest in such Free Shares.

54.2 The Holding Period must be a period of not less than 3 years nor more than 5 years, beginning with the Award Date and shall be the same in relation to all Free Shares awarded on any given Award Date.

54.3 A Participant's obligation to permit his Free Shares to remain in the hands of the Trustee throughout the Holding Period (as mentioned in Rule 54.1) shall be subject to the following exceptions:-

54.3.1 the Trustee may at any time dispose of such a Participant's Plan Shares as may be necessary to realise sufficient monies to satisfy any obligation under PAYE as mentioned in Rule 71.1; and

54.3.2 a Participant may during the Holding Period direct the Trustee to deal with any of such Participant's Plan Shares as mentioned in Rule 66.

55. NOTIFICATION OF AWARD

55.1 As soon as practicable after any Free Shares have been awarded by the Trustee, the Trustee shall notify each Participant to whom Free Shares have been so awarded on that occasion of:-

55.1.1 the number of Shares awarded to him;

55.1.2 the description of such Shares;

55.1.3 whether the Shares are subject to any Restrictions and, if so, the nature of those Restrictions;

55.1.4 the Market Value of such Shares as at the Award Date; and

55.1.5 the date on which the Holding Period ends.

56. FORFEITURE OF FREE SHARES

If a Participant's Participation Agreement so provides, his Free Shares shall be at risk of forfeiture as provided in Rule 62.

PART E: PROVISIONS RELATING TO THE HOLDING OF PLAN SHARES

57. HOLDING OF PLAN SHARES

- 57.1 For so long as a Participant is in Relevant Employment, he may, subject to Rule 10 allow his Plan Shares to remain held in the Plan.
- 57.2 All Plan Shares shall be registered in the name of the Trustee.
- 57.3 Except as otherwise expressly provided by the rules of the Plan, the terms of a Partnership Share Agreement or a Participation Agreement or as required or permitted by the provisions of Schedule 2, Plan Shares of the same class shall not receive different treatment in any respect from the other Shares of that class.
- 57.4 The requirement of Rule 57.3 shall not be infringed by reason only that Shares which are newly issued receive, in respect of dividends payable with respect to a period beginning before the date on which they were issued, treatment less favourable than that accorded to Shares issued before that date.
- 57.5 Subject to Rule 68, cash dividends paid to the Trustee in respect of a Participant's Plan Shares shall be paid to the Participant as soon as is practicable and, when making such payment, the Trustee shall deliver to each such Participant a "tax certificate" within the meaning of sections 1104-1108 of CTA 2010.

58. VOLUNTARY WITHDRAWAL OF SHARES FROM THE PLAN

- 58.1 Except as provided by the terms of a Participation Agreement or a Partnership Share Agreement, a Participant may at any time withdraw any or all of his Plan Shares from the Plan, and may at any time after they have been awarded withdraw any or all of his Partnership Shares from the Plan, by:-
- 58.1.1 directing the Trustee in writing to transfer any or all of his Plan Shares to such Participant or to such other person as the Participant specifies;
- 58.1.2 assigning, charging or otherwise disposing of his beneficial interest in any of the Participant's Plan Shares; or
- 58.1.3 directing the Trustee to dispose of any or all of the Participant's Plan Shares and account (or hold itself ready to account) for the proceeds to the Participant or to another person.

59. AUTOMATIC WITHDRAWAL OF PLAN SHARES UPON CEASING TO BE IN RELEVANT EMPLOYMENT

If a Participant ceases to be in Relevant Employment then, subject to Rules 26.4 or 62, his Plan Shares shall thereupon automatically be withdrawn from the Plan.

60. CONSEQUENCES OF WITHDRAWAL OF SHARES FROM THE PLAN

- 60.1 The provisions of this Rule 60 are subject to the provisions of Rule 71.
- 60.2 Whenever a Participant's Plan Shares are voluntarily or automatically withdrawn from the Plan pursuant to Rules 26.4, 58 or 59:-
- 60.2.1 the Trustee shall immediately cease to hold such Shares in the Plan and, if and for so long as the Trustee then retains any title to or interest in such Shares, the Trustee shall, subject to Rule 60.2.2, hold such title or interest on bare trust for the Participant otherwise than in the Plan;
- 60.2.2 the Trustee shall as soon as is practicable:-

- (a) if the Participant has so directed the Trustee in writing before the Shares cease to be held in the Plan, transfer the Shares to the Participant or to such other person as the Participant has specified; or
- (b) dispose of the Shares and account (or hold itself ready to account) for the proceeds (net of any amount of income tax and NICs due under PAYE, and reasonable selling costs) to the Participant or to such other person as the Participant has specified.

60.3 Unless the Participant otherwise agrees, a disposal of Shares as mentioned in Rule 58.1.3 or 60.2.2(b) shall be for the best consideration which the Trustee is able to obtain at the time of such disposal.

60.4 References in this Rule 60 to a disposal of Shares shall be construed as including references to a purchase by the Trustee of the beneficial interest in such Shares.

60.5 If a Participant has died, references in Rule 60.2 to the Participant shall be read as references to his Personal Representatives.

61. NO LIABILITY FOR LOSS OCCASIONED BY DELAY

In giving effect to any such direction as mentioned in Rules 58.1.1 and 60.2.2 neither the Trustee nor the Company shall be liable to the Participant (or any other person) for any loss occasioned by delay on the part of the Company or the Trustee in giving effect to such direction or procuring a sale or transfer of any of a Participant's Plan Shares (whether or not such delay is occasioned by the Company's obligations to comply with the requirements of the London Stock Exchange or otherwise).

62. FORFEITURE OF FREE AND MATCHING SHARES

62.1 The following provisions of this Rule 62 shall apply in relation to a Participant's Free or Matching Shares only if the Participant's Participation Agreement or, as the case may be, the Participant's Partnership Share Agreement, pursuant to which such Free or Matching Shares were so awarded, so provides.

62.2 If, at any time within the period of 3 years (or such lesser period (if any) as the Directors may determine and notify to Participants at the time of an award of Free or Matching Shares) beginning with the Award Date in relation to any of a Participant's Free Shares or Matching Shares, the Participant ceases to hold Relevant Employment (otherwise than in any of the circumstances mentioned in Rule 62.3), then his beneficial interest in all of the Free and Matching Shares awarded to him upon that Award Date shall thereupon be transferred to and become vested in the Trustee for no consideration.

62.3 The circumstances referred to in Rule 62.2 are:-

62.3.1 injury or disability;

62.3.2 dismissal by reason of Redundancy;

62.3.3 a transfer to which the Transfer of Undertakings (Protection of Employment) Regulations 2006 apply;

62.3.4 a change of Control or other circumstances ending the Associated Company status of the company by which he is employed;

62.3.5 retirement; or

62.3.6 death.

- 62.4 If, at any time within the period of 3 years (or such lesser period (if any) as the Directors may determine and notify to Participants at the time of an award of Matching Shares) beginning with an Award Date in relation to any of a Participant's Matching Shares, the Participant withdraws from the Plan any of the Partnership Shares in respect of which such Matching Shares were so awarded to him on that Award Date (otherwise than in consequence of the Participant ceasing to hold Relevant Employment in any of the circumstances mentioned in Rule 62.3), then his beneficial interest in those Matching Shares shall thereupon be transferred to and become vested in the Trustee for no consideration.
- 62.5 If, at any time within the period of 3 years (or such lesser period (if any) as the Directors may determine and notify to Participants at the time of an award of Free or Matching Shares) beginning with the Award Date in relation to any of a Participant's Free Shares or Matching Shares, any such Free Shares or Matching Shares are withdrawn from the Plan (otherwise than in consequence of the Participant ceasing to hold Relevant Employment in any of the circumstances mentioned in Rule 62.3) then his beneficial interest in all of the Free and Matching Shares so withdrawn from the Plan shall thereupon be transferred to and become vested in the Trustee for no consideration.
- 62.6 The same provisions for forfeiture shall apply (if at all) in relation to all Free or Matching Shares awarded on the same occasion.
- 62.7 For the avoidance of doubt, Partnership Shares and Dividend Shares shall not be subject to any provisions for forfeiture.

63. PROVISIONS OF SHAREHOLDERS' INFORMATION TO PARTICIPANTS

The Company shall procure that copies of any or all such notices, circulars and other documents (except for proxy forms) sent to the holders of ordinary shares in the Company shall be sent to all Participants who have Shares held in the Plan.

64. VOTING RIGHTS ATTACHING TO PLAN SHARES

- 64.1 In relation to any matter on which the Trustee has a right or opportunity as a member of the Company to vote or to exercise any other rights, the Trustee may, but shall not be obliged to, seek irrevocable directions from each Participant as to the manner in which the Trustee should exercise such rights in respect of a Participant's Plan Shares.
- 64.2 The Trustee shall comply with such directions and if, before such time as may be specified in writing by the Trustee, the Trustee does not receive directions in respect of the exercise of voting or other rights attaching to any Plan Shares, then, except as otherwise provided in Rule 64.3 the Trustee shall refrain from exercising any such rights.
- 64.3 The Trustee shall not be entitled to vote on a show of hands on a particular resolution in respect of Plan Shares held on behalf of Participants unless all directions received from those Participants who have given directions in respect of that resolution are identical.
- 64.4 The Trustee shall not be under any obligation to call for a poll, and in the event of any poll the Trustee shall in relation to Plan Shares vote only in accordance with the directions of Participants.

65. RIGHTS ISSUES

- 65.1 If the Company makes an offer or invitation conferring any rights upon its members to acquire against payment additional shares, securities or rights in the Company, the Trustee shall allocate such rights, shares or securities amongst the Participants concerned in direct proportion to the number of Plan Shares respectively held by the Trustee on behalf of each Participant and, if such allocation shall give rise to a fraction of a share, security or right or a transferable unit the Trustee shall round down to the next whole unit and shall aggregate the fractions not so allocated and use best endeavours to sell any rights or units which are not so allocated and distribute the net proceeds of sale (after deducting any expenses of sale and any

taxation which may be payable) proportionately amongst the Participants whose allocation was rounded down, provided that any sum of less than £3 otherwise distributable to a particular Participant may be retained by the Trustee.

- 65.2 If the Company makes an offer or invitation conferring any rights upon its members to acquire against payment additional shares, securities or rights of any description in the Company the Trustee shall comply with any direction from a Participant concerning the exercise or sale of any rights attributable to the Participant's Plan Shares (including any general direction given) **PROVIDED THAT** the Trustee shall not be required to exercise any such rights except to the extent that they have been provided with the full amount payable (if any) on such exercise either by the Participant concerned or, with his authority, out of the net proceeds of the sale, nil paid, of another part of the rights attributable to that Participant's Plan Shares.
- 65.3 If no such direction as is mentioned in Rule 65.2 is received at least 7 business days before the last day on which such rights may be exercised, the Trustee shall take no action in relation to such rights.
- 65.4 If a Participant so directs the Trustee at least 7 business days before the last day on which such rights may be exercised, the Trustee shall exercise a proportion of such rights by selling sufficient of the rights, nil paid, so that out of the net proceeds of sale, the balance of the rights may be exercised.
- 65.5 Any shares, securities or rights acquired by the Trustee on behalf of a Participant upon the exercise of such rights as are mentioned in Rule 65.2 and which are conferred in respect of all ordinary shares in the Company and are acquired in the manner mentioned in Rule 65.4 shall, for the purposes of this Part E, be held by the Trustee as Plan Shares and be deemed to have been awarded to, or acquired by the Trustee on behalf of, the Participant in the same way and at the same time as were the Participant's Plan Shares in respect of which such rights were conferred.
- 65.6 Subject to Rule 65.5, any shares or other securities or rights acquired by the Trustee on behalf of a Participant in any of the circumstances mentioned in Rules 65.1 or 65.2 (otherwise than any new securities allotted by the Company by way of capitalisation issue to the Trustee in respect of a Participant's Plan Shares) shall not be held in the Plan and shall not form part of that Participant's Plan Shares, but shall be held by the Trustee as bare trustee for the Participant subject to the provisions of Rule 60.2.2 to be read and construed as if references to "Shares" were references to such shares, other securities or rights.

66. **HOLDING PERIOD: FREEDOM TO AUTHORISE TRUSTEE TO ACCEPT A GENERAL OFFER ETC**

- 66.1 A Participant may during the Holding Period direct the Trustee to:-
- 66.1.1 accept an offer for any of his Free or Matching Shares (referred to in this Rule 66.1.1 as the "**Original Shares**") if the acceptance or agreement will result in a new holding being equated with the Original Shares for the purposes of capital gains tax;
- 66.1.2 accept an offer of a Qualifying Corporate Bond (whether alone or with other assets or cash or both) for his Free or Matching Shares if the offer forms part of such a general offer as is mentioned in Rule 66.1.3 below;
- 66.1.3 accept an offer of cash, with or without other assets, for his Free or Matching Shares if the offer forms part of a general offer which is made to holders of shares of the same class as his or of shares in the same company and which is made in the first instance on a condition such that if it is satisfied the person making the offer will have control of that company, within the meaning of section 449 of the CTA 2010; or
- 66.1.4 agree to a transaction affecting his Free or Matching Shares or such of them as are of a particular class, if the transaction would be entered into pursuant to a compromise, arrangement or scheme applicable to or affecting:-

- (a) all of the ordinary share capital of the Company or, as the case may be, all the shares of the class in question; or
- (b) all the shares, or all the shares of the class in question, which are held by a class of shareholders identified otherwise than by reference to their employment or their participation in a Schedule 2 Share Incentive Plan; or
- (c) if in the case of a takeover offer (as defined in section 974 CA 2006) there arises a right under section 983 CA 2006 to require the offeror to acquire the Participant's Free or Matching Shares, or such of them as are of a particular class, to exercise that right.

67. **COMPANY RECONSTRUCTIONS**

67.1 The provisions of this Rule 67 apply if, in relation to any of a Participant's Plan Shares (the "**Original Holding**") there is a transaction:-

67.1.1 which results in a new holding (the "**New Holding**") being equated with the Original Holding for the purposes of capital gains tax; or

67.1.2 that would have that result but for the fact that what would be the New Holding consists of or includes a Qualifying Corporate Bond

Such a transaction is referred to in this Rule 67 as a "**Company Reconstruction**".

67.2 If an issue of shares of any of the following descriptions (in respect of which a charge to income tax arises) is made as part of a Company Reconstruction, such shares shall not form part of the New Holding:-

67.2.1 redeemable shares or securities issued as mentioned in section 1000C of the CTA 2010;

67.2.2 share capital issued in circumstances such that section 1022 of the CTA 2010 applies; or

67.2.3 share capital to which section 1049 of the CTA 2010 applies.

67.3 Subject to the following provisions of this Rule 67, references in this Plan to a Participant's Plan Shares or, as the case may be, a Participant's Partnership Shares or a Participant's Free Shares or a Participant's Matching Shares or a Participant's Dividend Shares shall be respectively construed, after the time of the Company Reconstruction, as being or, as the case may be, as including references to any shares comprised in the New Holding (the "**New Shares**").

67.4 For the purposes of this Plan:-

67.4.1 a Company Reconstruction shall be treated as not involving a disposal of shares comprised in the Original Holding; and

67.4.2 the date on which any New Shares are to be treated as having been awarded to or acquired on behalf of the Participant shall be that on which the corresponding Shares comprised in the Original Holding were so awarded or acquired.

67.5 In the context of a New Holding, any reference in this Rule 67 to shares includes securities and rights of any description which form part of the New Holding for the purposes of Chapter II of Part IV of the Taxation of Chargeable Gains Act 1992.

68. **REINVESTMENT OF CASH DIVIDENDS IN PLAN SHARES**

68.1 The Directors may at any time determine and notify all Participants that, with effect from such date as they shall specify:-

68.1.1 cash dividends paid to the Trustee in respect of every Participant's Plan Shares shall, subject to Rule 68.4, be applied by the Trustee in acquiring further Shares on behalf of each such Participant;

68.1.2 if a Participant so elects in writing, cash dividends paid to the Trustee more than 30 days (or such shorter period as the Trustee may specify) after the Trustee has received such request shall, subject to Rule 68.4, be applied by the Trustee in acquiring further Plan Shares on behalf of each such Participant on the date set by the Trustee (which shall be the same date in relation to all Participants) being a date within 30 days after the dividends are received by the Trustee; or

68.1.3 (whether or not any Participant has made such an election), all cash dividends paid to the Trustee in respect of every Participant's Plan Shares shall, with effect from 30 days (or such shorter period as the Trustee may specify) after the date of such notice, be paid by the Trustee to each such Participant in cash.

68.2 A Participant who has made an election as mentioned in Rule 68.1.2 above may at any time thereafter give notice in writing to the Trustee revoking that election and the Trustee shall give effect to such revocation (so that all cash dividends paid to the Trustee in respect of that Participant's Plan Shares shall thereafter be paid by the Trustee to the Participant in cash) as soon as practicable after such notice has been received.

68.3 Any such election as mentioned in Rule 68.1.2, and any such notice of revocation as mentioned in Rule 68.2, shall relate to all, and not some only, of a Participant's Plan Shares.

68.4 Unless the Directors determine and specify otherwise on any occasion, the Trustee shall apply all the cash dividends received and held on a Participant's behalf in acquiring shares on behalf of that Participant.

68.5 The Shares which are so acquired on behalf of a Participant using cash dividends paid to the Trustee in respect of a Participant's Plan Shares:-

68.5.1 shall be Shares of the same class and carry the same rights as the Shares in respect of which the dividend is paid; and

68.5.2 shall be held by the Trustee on behalf of the Participant upon and subject to the provisions of this Part E of the Plan.

68.6 The number of Shares so acquired on behalf of each Participant shall be a whole number determined by dividing the amount to be so applied (plus any amount brought forward as mentioned in Rule 68.7) by the Market Value of a Share on the Acquisition Date.

68.7 Any cash balance remaining shall be retained and carried forward by the Trustee and added to the amount so applied on the next occasion **SAVE THAT:-**

68.7.1 any amount of cash dividend so carried forward shall be separately identified by the Trustee; and

68.7.2 upon the Participant ceasing to hold Relevant Employment, the Directors giving notice under Rule 10 to terminate the Plan or the Plan ceasing to be a Schedule 2 Share Incentive Plan by virtue of paragraph 81H or 81I of Schedule 2, such sum shall as soon as practicable be paid over to the Participant.

68.8 In exercising its powers in relation to the acquisition of Dividend Shares, the Trustee shall treat Participants fairly and equally.

69. HOLDING PERIOD FOR DIVIDEND SHARES

69.1 Except as mentioned in Rule 69.2, a Participant shall be bound by his Participation Agreement or Partnership Share Agreement, as the case may be:-

69.1.1 for so long as the Participant remains in Relevant Employment to permit his Dividend Shares to remain in the hands of the Trustee; and

69.1.2 not to assign, charge or otherwise dispose of his beneficial interest in such Dividend Shares

for a period of 3 years beginning with the date on which such Shares are acquired on behalf of the Participant.

69.2 A Participant's obligation to permit his Dividend Shares to remain in the hands of the Trustee throughout the Holding Period shall be subject to the following exceptions:-

69.2.1 the Trustee may at any time dispose of such a Participant's Plan Shares as may be necessary to realise sufficient monies to satisfy any obligation under PAYE as mentioned in Rule 71.1; and

69.2.2 a Participant may during the Holding Period direct the Trustee to deal with any of such Participant's Plan Shares as mentioned in Rule 66 (read and construed as if references in that rule to Free and Matching Shares included references to Dividend Shares).

70. NOTIFICATION OF ACQUISITION OF DIVIDEND SHARES

70.1 As soon as practicable after any Dividend Shares have been acquired on behalf of a Participant, the Trustee shall notify the Participant of:-

70.1.1 the number of Shares so acquired;

70.1.2 the description of such Shares;

70.1.3 the Market Value of such Shares as at the Acquisition Date;

70.1.4 the date on which the Holding Period ends; and

70.1.5 the amount of any surplus cash dividends being carried forward.

71. PAYE

71.1 If, in consequence of any of a Participant's Plan Shares ceasing to be held in the Plan, the Participant is chargeable to income tax in accordance with Chapter 6 of Part 7 of ITEPA and an obligation to make a deduction required under PAYE arises in respect of that charge then:-

71.1.1 unless within 14 days of the date on which the Shares in question cease to be so held (or, if earlier the date on which the Trustee receives notice of such withdrawal) the Participant pays to the Trustee sufficient money to enable such obligation to be discharged, the Trustee may retain and dispose of any of the Shares so ceasing to be held in the Plan or any of the Participant's remaining Plan Shares (if any) as shall be necessary to raise sufficient funds (after deduction of expenses and commissions) to discharge such obligation; and

71.1.2 subject to Rule 71.5, the Trustee shall pay to the Participant's Employer Company a sum which is sufficient to enable the Participant's Employer Company to discharge that obligation.

- 71.2 If on any occasion the Trustee receives a sum of money which constitutes (or forms part of) a Capital Receipt in respect of which a Participant is chargeable to income tax under Chapter 6 of Part 7 of ITEPA, the Trustee shall, subject to Rule 71.6, pay out of that sum of money to the Participant's Employer Company an amount equal to that on which income tax is so payable and the Participant's Employer Company shall pay over that amount to the Participant subject to deduction of income tax and NICs under PAYE.
- 71.3 If a Participant disposes of his beneficial interest in any Plan Shares to the Trustee, and the Trustee is deemed for the purposes of Schedule 2 to have disposed of such Shares for any consideration, the Trustee shall, for the purposes of Rule 71.2, be deemed to have received such consideration as the proceeds of disposal of the Participant's Plan Shares.
- 71.4 For the purposes of this Rule 71 "**Participant's Employer Company**" means a company:-
- 71.4.1 of which the Participant is an employee at the time when the Participant's Plan Shares cease to be held in the Plan (as mentioned in Rule 71.1) or when the Trustee receives or is deemed to receive the sum of money referred to in Rule 71.2; and
- 71.4.2 to whom PAYE then applies.
- 71.5 If, in consequence of any of a Participant's Plan Shares ceasing to be held in the Plan, a Participant is chargeable to income tax in accordance with Chapter 6 of Part 7 of ITEPA and either:-
- 71.5.1 there is no Participant's Employer Company; or
- 71.5.2 HMRC are of the opinion that it is impracticable for the Participant's Employer Company to make a deduction of income tax under PAYE and so direct
- then the Trustee shall account for income tax under PAYE in respect of an amount equal to that on which income tax is payable as if the Participant were a former employee of the Trustee.
- 71.6 If the Trustee receives a sum of money as mentioned in Rule 71.2 and either:-
- 71.6.1 there is no Participant's Employer Company; or
- 71.6.2 HMRC are of the opinion that it is impracticable for the Participant's Employer Company to make a deduction of income tax under PAYE and so direct
- then in paying over to the Participant the Capital Receipt, the Trustee shall make a deduction of income tax under PAYE in respect of an amount equal to that on which income tax is payable as mentioned in Rule 71.2, as if the Participant were a former employee of the Trustee.
- 71.7 The reference in Rule 71.1 to a disposal of Shares shall be construed as including a reference to a purchase by the Trustee of the beneficial interest in such Shares.

PART F: GLOSSARY

72. DEFINITIONS

The following words and expressions shall, where they are used in the Plan, have the following meanings:-

"Accumulation Period"	If applicable, in relation to Partnership Shares, the period during which a Participant's Partnership Share Money is accumulated by the Trustee pending the acquisition of Partnership Shares or its repayment to such person
"Acquisition Date"	in relation to an acquisition of Partnership Shares, the date mentioned in Rule 23.5 and, in relation to Dividend Shares, the date mentioned in Rule 68.1.2
"Acquisition Period"	means, for the purposes of Rule 26.4 and in relation to an acquisition of Partnership Shares by the Trustee on behalf of a Participant:- <ul style="list-style-type: none"> (a) if there was no Accumulation Period, the period beginning with the deduction of the Partnership Share Money and ending with the Acquisition Date; and (b) if there was an Accumulation Period, the period beginning with the end of that period and ending immediately before the Acquisition Date
"Administrator"	such person as is from time to time appointed by the Trustee with the approval of the Company to administer the Plan and to whom the Trustee has delegated the necessary administrative powers pursuant to Clause 5.21 of the Deed
"Articles of Association"	the articles of association of the Company
"Associated Company"	has the meaning given in paragraph 94 of Schedule 2
"Award Date"	in relation to Free Shares or Matching Shares, the date on which such Shares are awarded
"Bank"	a person who falls within section 991(2)(b) of the Income Tax Act 2007; a building society within the meaning of the Building Societies Act 1986; or a European Economic Area firm of the kind mentioned in paragraph 5 of Schedule 3 to the Financial Services and Markets Act 2000 which has permission under paragraph 15 of that schedule (as a result of qualifying for authorisation under paragraph 12(1) of that schedule) to accept deposits
"Benefits Code"	as defined in section 63 of ITEPA
"Capital Receipt "	has the same meaning as in section 502 of ITEPA
"Company"	Assura Plc (registered number 09349441)
"Connected Company"	has the meaning given in paragraph 18(3) of Schedule 2

"Control"	has the same meaning as in section 719 of ITEPA
"CTA 2010"	means the Corporation Tax Act 2010
"Dealing Day"	a day on which the London Stock Exchange is open for business
"Deed"	the trust deed of the Plan Trust
"Directors"	the board of directors of the Company or a duly-authorised committee of such directors
"Dividend Shares"	Shares acquired by the Trustee on behalf of a Participant using dividends paid in respect of such Participant's Plan Shares and which are held in the Plan
"Eligible Employee"	in relation to an acquisition of Shares pursuant to Part B, or an award of Shares under Parts C or D, on any occasion, a Plan Employee who satisfies all of the relevant conditions for participating in the Plan mentioned in Rule 7.1
"Financial Year"	a financial year of the Company
"Free Shares"	Shares awarded to an Eligible Employee in accordance with Part D of the Plan and which are held in the Plan
"Group"	the Company and each and every company which is for the time being controlled by the Company and is also a Subsidiary
"HMRC"	means H M Revenue & Customs, or any successor to that entity
"Holding Period"	in relation to a Participant's Matching Shares and Free Shares, the periods specified by the Directors as respectively mentioned in Rules 38 and 54 and, in relation to Dividend Shares, the period of three years mentioned in Rule 69
"ITEPA"	means the Income Tax (Earnings and Pensions) Act 2003
"Key Feature"	means a feature of this Plan and the Plan Trust if it relates to a provision that is necessary in order to meet the requirements of Parts 2 to 9 of Schedule 2
"Market Value"	in relation to a Share on a given date:- (a) if all the Shares to be acquired or awarded on a particular occasion are purchased by the Trustee on a Recognised Exchange over 5 or fewer consecutive Dealing Days ending either on the Award Date or Acquisition Date as appropriate or the Dealing Day immediately preceding the Award Date or Acquisition Date as appropriate, the average purchase price of those Shares; or if all the Shares are not so purchased, either (b) if shares in the Company of the same class as the Shares are then listed on a Recognised Exchange,

the average of the middle market quotations of a Share for the 5 immediately preceding Dealing Days; or

- (c) in any other case, the market value of a Share on the Award Date or Acquisition Date (as appropriate) (or on such earlier date or dates as may be agreed in advance in writing with HMRC Shares and Assets Valuation) determined in accordance with the provisions of Part VIII of the Taxation of Chargeable Gains Act 1992 and agreed in advance with HMRC,

PROVIDED THAT if Shares are subject to any Restriction, they are to be determined as if they were not subject to the Restriction for the purposes of calculating the Market Value

"Matching Shares"	Shares awarded to an Eligible Employee as mentioned in Part C and which are held in the Plan
"New Shares"	has the meaning given in Rule 67.3
"NICs"	National Insurance contributions
"Non-Qualifying Salary"	any particular description of earnings, paid to Eligible Employees, which is determined by the Directors not to be Salary for the purposes of Rule 18.1, pursuant to paragraph 4A(b) of Schedule 2
"Participant"	a person who has been awarded Shares or on whose behalf Shares have been acquired, which are for the time being held in the Plan
"Participant's Employer Company"	has the meaning given in Rule 71.4
"Participating Company"	a company which is a member of the Group in relation to which the Directors have resolved that the employees of such company may, if so permitted by the rules of the Plan, be eligible to participate in this Plan
"Participation Agreement"	a contract between the Company and a Plan Employee conforming with the requirements of Rule 44.1, as amended from time to time
"Partnership Shares"	Shares acquired by the Trustee on behalf of an Eligible Employee using Partnership Share Money and which are held in the Plan
"Partnership Share Agreement"	a contract between the Company and a Plan Employee conforming with the requirements of Rule 14.1, as amended from time to time
"Partnership Share Money"	money deducted from a Participant's Salary pursuant to a Partnership Share Agreement and held by the Trustee pending the acquisition of Partnership Shares or its repayment to such person
"PAYE"	the rules and regulations governing the obligation of an employer or other person to account for:-

- (a) income tax as mentioned in Part 11 of ITEPA or regulations made under Section 684 of ITEPA; and
- (b) NICs

"Performance Unit"

in relation to the allocation and award of Free Shares by reference to performance, any one or more of:-

- (a) the Group;
- (b) a Participating Company; or
- (c) any business or part of a business of a Participating Company or any one Plan Employee or group of two or more Plan Employees as shall be specified by the Directors

PROVIDED THAT no Employee shall be a member of more than one such group

"Personal Representatives"

in relation to a Participant, the legal personal representatives of the Participant (being either the executors of his will or if he dies intestate the duly appointed administrator(s) of his estate) who have provided to the Directors evidence of their appointment as such

"Plan"

the Assura Plc Share Incentive Plan, a Schedule 2 Share Incentive Plan, as amended from time to time in accordance with Rule 9

"Plan Employee"

an employee of a Participating Company who:-

- (a) is a UK resident taxpayer as defined in paragraph 8(2) of Schedule 2; or
- (b) has been nominated by the Directors

"Plan Shares"

Free and Matching Shares which have been awarded to an Eligible Employee and Partnership Shares which have been acquired by the Trustee on behalf of an Eligible Employee and Dividend Shares which have been acquired by the Trustee on behalf of a Participant and any Shares acquired as mentioned in Rules 65.5 and 67.3 but subject to Rule 65.6

"Plan Trust"

the trust established by the Company by the execution of the Deed (a pro-forma of which is set out in Part G) for use in conjunction with this Plan for the purpose, amongst other matters, of holding on behalf of Participants legal title to Plan Shares

"Qualifying Company"

in relation to a Qualifying Period:-

- (a) a company that is a Participating Company at the end of the Qualifying Period;
- (b) a company that, when the individual concerned was employed by it, was a Participating Company; or

- (c) a company that, when the individual concerned was employed by it, was an Associated Company of either:-
 - (i) any such company as is mentioned in (a) or (b) above; or
 - (ii) another company which is itself a Qualifying Company

"Qualifying Corporate Bond"	has the meaning given by section 117 of the Taxation of Chargeable Gains Act 1992
"Qualifying Period"	in relation to an individual's eligibility to acquire Partnership Shares or be awarded Free Shares on any occasion, such period (if any) as is specified by the Directors pursuant to paragraph 16 of Schedule 2 and throughout which the individual must at all times have been an employee of a Qualifying Company
"Recognised Exchange"	means a recognised stock exchange as defined in section 1005 of the Income Tax Act 2007
"Redundancy"	has the same meaning as in the Employment Rights Act 1996
"Relevant Employment"	employment by the Company or any Associated Company
"Restriction"	has the same meaning as in paragraph 99(4) of the Schedule
"Salary"	in relation to a Plan Employee, means such of the earnings of the employment by reference to which he is eligible to participate in the Plan as are liable to be paid under deduction of tax under PAYE after deducting any amounts included by virtue of the Benefits Code or as would be so liable apart from the SIP Code or which would be if that individual were within the scope of the charge to income tax under Part 2 of ITEPA SAVE THAT for the purposes of Rule 18.1, no account shall be taken, in determining the amount of a Participant's Salary in any tax year, of any amount of Non-Qualifying Salary paid to such Participant
"Schedule 2"	Schedule 2 to ITEPA
"Schedule 2 Share Incentive Plan"	a share incentive plan taken to be a Schedule 2 SIP for the purposes of the SIP Code
"Shares"	ordinary shares in the capital of the Company (or, following a Company Reconstruction as mentioned in Rule 67, shares issued in respect of, or which otherwise represent such first-mentioned shares) which, except in the circumstances mentioned in paragraphs 86(4) and 88 of Schedule 2, satisfy the requirements of paragraphs 25 to 29 of Schedule 2
"SIP Code"	has the meaning given in section 488(3) of ITEPA
"Subsidiary"	a subsidiary (within the meaning given in section 1159 of

the Companies Act 2006) of the Company

"Tax Year" a year ending 5 April

"Trustee" the trustee or trustees for the time being of the Plan Trust 73.

INTERPRETATION OF THE PLAN

- 73.1 Words and expressions used in the Plan but not defined in this Part F have the same meanings given in, or which they bear for the purposes of, the SIP Code.
- 73.2 References to the provisions of any Act shall include any statutory consolidation, modification, amendment or re-enactment, or any subordinate legislation made under it for the time being in force.
- 73.3 Words denoting the singular shall include the plural and vice versa.
- 73.4 References to an "award" of Shares shall be construed as references to the transfer of the beneficial interest in such Shares (and related expressions shall be construed accordingly).
- 73.5 References to Shares or to any interest in Shares being "held in the Plan" shall be construed as references to the legal title to such Shares being held by the Trustee, subject to and in accordance with the rules of this Plan (and related expressions shall be construed accordingly).
- 73.6 References in relation to a Participant to "participation in the Plan" and related expressions shall be construed as references to participation by being a party to either (or both) a Partnership Share Agreement or a Participation Agreement or by reason of any Shares then being held in the Plan on behalf of such Participant.
- 73.7 References to rules are to the rules set out in this Plan as amended from time to time in accordance with Rule 9.
- 73.8 References to the "forfeiture" of Free Shares or Matching Shares shall be construed as references to the transfer by a Participant to the Trustee of all of his interest in such Participant's Free or Matching Shares as mentioned in Rule 62 (and related expressions shall be construed accordingly).
- 73.9 A Participant shall not be treated for the purposes of this Plan as ceasing to be in Relevant Employment if he remains in the employment of the Company or any company which, in relation to the Company, is an Associated Company.

PART G: PLAN TRUST DEED
THIS TRUST DEED is made on 2020

28 July

BETWEEN:-

- (1) **ASSURA PLC** (registered in England with company number 09349441) whose registered office is at The Brew House, Greenalls Avenue, Warrington, WA4 6HL (the "**Company**"); and
- (2) **LINK MARKET SERVICES TRUSTEES LIMITED** (registered in England with company number 02729260) whose registered office is at The Registry, 34 Beckenham Road, Beckenham, Kent, BR3 4TU (the "**Original Trustee**").

WHEREAS:-

- (A) The parties intend, by the execution of this Deed, to establish an employees' share scheme, the terms of which comply both with the requirements of section 1166 of the Companies Act 2006 and Schedule 2 to the Income Tax (Earnings and Pensions) Act 2003, to facilitate the acquisition and holding of shares by and for the benefit of employees of the Company and of subsidiaries of the Company pursuant to The Assura Plc Share Incentive Plan (the "**Plan**").
- (B) The Company has paid to the Original Trustee by way of gift the sum of £10, the receipt of which the Original Trustee acknowledges.
- (C) The Original Trustee has agreed to act as the first trustee of this Trust.
- (D) This Trust shall unless and until the Trustee otherwise determines, be known as The Assura SIP Trust.

IT IS AGREED as follows:-

1. **INTERPRETATION**

- 1.1 The following words and expressions shall, where they are used in this Deed, have the following meanings:-

"Beneficiary"	a bona fide employee or former employee of any member of the Group
"Charity"	any company, trust, association or other body of persons established for charitable purposes only
"Deed"	the provisions of this trust deed as varied or added to from time to time pursuant to and in accordance with Clause 15
"Employees' Share Scheme"	has the meaning given in section 1166 of the Companies Act 2006
"Foreign Cash Dividend"	means a cash dividend paid in respect of Plan Shares in a company not resident in the United Kingdom
"HMRC"	means H M Revenue & Customs, or any successor to that entity
"Takeover Offer"	has the meaning given in section 974 of the Companies Act 2006
"Trust"	the Employee's Share Scheme constituted by this Deed which shall be known as the Assura SIP Trust

"Trustee"	the Original Trustee or other trustee or trustees for the time being of this Trust
"Trust Fund"	(a) the initial sum of £10 paid to the Original Trustee; (b) all property, other than any Participant's Partnership Share Money, transferred to the Trustee to hold on the terms of this Trust, including any accumulation of income of such property; and (c) all property from time to time representing the above
"Trust Period"	means the period beginning with the date hereof and ending upon the first to happen of the following namely:- (a) the expiry of the period of one hundred and twenty five years beginning with the date of this Deed; or (b) such date as the Trustee (acting with the prior written consent of the Company) shall by deed declare to be the end of the Trust Period (not being a date earlier than the date of such deed)
"Trust Property"	any property comprised in the Trust Fund

All other terms used in this Deed which are defined in Part F (Glossary) to the Plan shall bear the same meanings as in that Glossary.

1.2 For the purposes of the interpretation of this Deed:-

- 1.2.1 words denoting the singular shall include the plural and vice versa;
- 1.2.2 words denoting the masculine gender shall include the feminine gender;
- 1.2.3 no account shall be taken of the clause headings which have been inserted for ease of reference only;
- 1.2.4 references to any statutory provision shall be read and construed as references to such provision as amended or re-enacted from time to time; and
- 1.2.5 references to clauses are to be read and construed as references to clauses of this Deed unless otherwise stated.

2. **PRINCIPAL TRUSTS**

2.1 The Trustee shall during the Trust Period hold the capital and income of the Trust Fund **UPON TRUST**:-

- 2.1.1 for so long as the Plan remains a Schedule 2 Share Incentive Plan and is not terminated pursuant to Rule 10 of the Plan, for the benefit of Beneficiaries but shall deal with the same only in accordance with the provisions of Clauses 4 and 5; and
- 2.1.2 subject to Clause 2.1.1 above, for all or such one or more exclusively of the other or others of the Beneficiaries at such age or time or respective ages or times and if more than one in such shares and either absolutely or for such period or respective periods and with such gifts over and upon such trusts (including discretionary trusts) and with or subject to such powers or provisions (whether dispositive or administrative at the discretion of the Trustee or of any one or more of the Beneficiaries or of any other person or persons) and generally in such manner in all respects for the benefit of all or any one or more of the Beneficiaries as the Trustee may at any time or times during

the Trust Period by deed or deeds revocable or irrevocable in their discretion appoint **PROVIDED THAT** no exercise of the power conferred by this Clause 2.1.2 shall invalidate any prior payment or application of either the capital or income of the Trust Fund or affect any part of the Trust Fund to which any person has become indefeasibly entitled.

2.2 In default of and subject to any appointment made under Clause 2.1, and subject to the provisions of Clause 5, the following trusts shall apply to the capital and income of the Trust Fund:-

2.2.1 the Trustee may accumulate the whole or part of the income of the Trust Fund during the Trust Period as an addition to the capital of the Trust Fund and as one fund with such capital for all purposes but the Trustee may apply such Trust Property as if it were income arising in the then current year;

2.2.2 subject to Clause 5.2, the Trustee shall pay or apply the income of the Trust Fund to or for the benefit of any one or more of the Beneficiaries and if more than one in such proportions and in such manner in all respects as the Trustee shall in its absolute discretion think fit;

2.2.3 the Trustee may at any time or times during the Trust Period realise the whole or any part or parts of the Trust Fund and may pay the same to or apply the same for the benefit of any one or more of the Beneficiaries in such manner as the Trustee shall in its absolute discretion think fit; and

2.2.4 subject to the preceding provisions of this Clause 2, the Trustee shall hold the capital and income of the Trust Fund at the expiry of the Trust Period **UPON TRUST** for such one or more of the Beneficiaries and if more than one in such proportion and in such manner in all respects as the Trustee shall before the end of the Trust Period, and in its absolute discretion, determine **SAVE THAT** if there are no such Beneficiaries or in default of such determination the Trustee shall hold the capital and income of the Trust Fund on trust absolutely for such one or more Charity as the Company shall in its discretion determine.

3. **ADDITIONS TO THE TRUST FUND**

3.1 The Trustee may at any time accept a gift of Shares or other assets to be held as an addition to the Trust Fund.

3.2 Any member of the Group may from time to time at its sole discretion transfer pay or credit sums of money to the Trustee to be held as an addition to the Trust Fund, and nothing in this Deed shall confer on the Trustee any right to receive any such transfer, payment or credit or create any trust of the money intended to be transferred, paid or credited unless and until the same shall have been actually transferred, paid or credited to the Trustee.

3.3 If Shares are listed on any Recognised Exchange, the Company shall apply for a listing for any Shares subscribed by the Trustee.

4. **PARTNERSHIP SHARE MONIES AND PARTNERSHIP SHARES**

4.1 The Trustee shall accept any Participant's Partnership Share Money and shall hold such funds upon trust for the benefit of such Participant and shall deal with such funds and with any income from the investment of such funds only in accordance with the Plan **SAVE THAT** the Trustee shall be under no duty or obligation to deposit such funds in an interest-bearing account.

4.2 The Trustee shall apply each Participant's Partnership Share Money in acquiring Shares in accordance with the Plan by:-

4.2.1 purchase in the market;

4.2.2 subscription; or

4.2.3 acquisition by purchase from the Trust Fund.

and where such purchase or subscription is to take place in a currency other than sterling, shall convert the accumulated Partnership Share Money into such other currency on the basis of an appropriate exchange rate as agreed with the Company and, where appropriate, in accordance with any communication to Participants.

4.3 The Trustee shall hold a Participant's Partnership Shares upon trust for the benefit of such Participant and shall deal with such Shares and all rights attaching to such Shares only in accordance with the Plan and this Deed.

5. TRUSTEE'S POWERS AND DUTIES RELATING TO THE PLAN

5.1 The Trustee shall, if required to do so by the Company or any other regulatory or other legal requirement, adopt the Plan and the Trustee shall join with the Company in giving effect to the Plan.

5.2 For so long as the Plan remains a Schedule 2 Share Incentive Plan, and is not terminated pursuant to Rule 10 of the Plan, the Trust Fund shall not be applied, and this Trust shall not be used, otherwise than for the purposes of giving effect to the Plan provided that if the Plan is terminated pursuant to Rule 10, the Trustee will comply with the requirements of paragraph 90 of Schedule 2.

5.3 The Trustee shall expend any sum received from any member of the Group as a contribution to the Trust Fund for any such one or more of the purposes mentioned in Clause 5.4 as the Trustee shall in its absolute discretion determine and pending such expenditure shall deposit any such contribution with a Bank on such terms as the Trustee may in its absolute discretion think fit.

5.4 The purposes referred to in Clause 5.3 are:-

5.4.1 the acquisition of Shares for the purposes of the Plan, whether by purchase in the market, subscription or acquisition by purchase from the Trust Fund and on the basis that:

(a) where such purchase or subscription is to take place in a currency other than sterling, the Trustee shall convert the relevant sum into such other currency on the basis of an appropriate exchange rate as agreed with the Company and, where appropriate, in accordance with any communication to Participants; and

(b) for the avoidance of doubt, the Trustee shall only be required to acquire Shares for the purposes of the Plan to the extent it has received payment or otherwise been funded to the extent required to make such acquisition and cover any related costs, charges and expenses;

5.4.2 the repayment of sums borrowed;

5.4.3 the payment of interest on sums borrowed;

5.4.4 satisfying any of the obligations of the Trustee under the Plan; and

5.4.5 paying expenses of the Trustee (including the fees of the Trustee, any Administrator and any professional adviser retained by the Trustee in relation to the operation of the Plan).

5.5 The Trustee may only acquire shares or other securities which are not Shares if:-

- 5.5.1 they are shares or other securities issued to the Trustee in exchange for or in respect of Shares in circumstances mentioned in section 135 of the Taxation of Chargeable Gains Act 1992; or
- 5.5.2 if they are shares or other securities acquired by the Trustee pursuant to a reconstruction or amalgamation as mentioned in section 136 of that Act.

5.6 The Trustee may at any time and from time to time award Shares to any one or more of the Beneficiaries pursuant to and in accordance with the Plan.

Duty to give notice of award of Free and Matching Shares

5.7 As soon as practicable after any Free Shares or Matching Shares have been awarded to an Eligible Employee the Trustee shall give him notice of the award:-

- 5.7.1 specifying the number and description of those Shares;
- 5.7.2 confirming whether they are subject to any Restrictions and, if so, the nature of those Restrictions;
- 5.7.3 stating their Market Value on the Award Date; and
- 5.7.4 the Holding Period applicable to them.

Duty to give notice of acquisition of Partnership Shares

5.8 As soon as practicable after the Trustee has acquired any Partnership Shares on behalf of a Participant, the Trustee shall give him notice of the acquisition:-

- 5.8.1 specifying the number and description of those Shares;
- 5.8.2 confirming whether they are subject to any Restrictions and, if so, the nature of those Restrictions;
- 5.8.3 stating the amount of Partnership Share Money applied by the Trustee in acquiring such Partnership Shares;
- 5.8.4 their Market Value on the Acquisition Date; and
- 5.8.5 informing him of any amount of surplus Partnership Share Money carried

forward. **Duty to give notice of acquisition of Dividend Shares**

5.9 As soon as practicable after any Dividend Shares have been acquired on behalf of a Participant the Trustee shall give him notice of the acquisition:-

- 5.9.1 specifying the number and description of those Shares;
- 5.9.2 confirming whether they are subject to any Restrictions and, if so, the nature of those Restrictions;
- 5.9.3 stating their Market Value on the Acquisition Date;
- 5.9.4 stating the Holding Period applicable to them; and
- 5.9.5 informing him of any surplus amount of cash dividends carried forward.

Foreign cash dividends

- 5.10 If the Trustee receives any Foreign Cash Dividend in respect of any of a Participant's Plan Shares, the Trustee shall notify the Participant of the amount of any foreign tax deducted from the dividend before it was paid.

Duty to deal with Plan Shares

- 5.11 The Trustee shall hold and deal with all Shares awarded to or acquired on behalf of any Participant only in accordance with the terms of Part E of the Plan and the following provisions of this Deed.

General duty of Trustee to retain Free, Matching and Dividend Shares

- 5.12 Save as mentioned in Clause 5.13, the Trustee shall not dispose of any of a Participant's Plan Shares that are Free Shares, Matching Shares or Dividend Shares (whether to the Participant or otherwise) at any time during the Holding Period relating to such Shares unless the Participant ceases to be in Relevant Employment.
- 5.13 The duty imposed by Clause 5.12 shall not restrict the Trustee from disposing of any of a Participant's Plan Shares in accordance with a provision of the Plan which gives effect to the requirements of any of the paragraphs of Schedule 2 mentioned in paragraph 73(3) of Schedule 2.

Power of Trustee to raise funds to subscribe for a rights issue

- 5.14 The Trustee may, subject to Clause 5.18, dispose of some of the rights under a rights issue in order to be able to obtain sufficient funds to exercise other such rights.
- 5.15 For the purposes of Clause 5.14, "rights issue" means rights conferred in respect of a Participant's Plan Shares to be allotted, on payment, other shares or securities or rights of any description in the same company.

Duty of Trustee on Participant ceasing to be in Relevant Employment

- 5.16 If a Participant ceases to be in Relevant Employment, subject to Rule 62 of the Plan, the Trustee shall as soon as is practicable:-
- 5.16.1 transfer such Participant's Plan Shares to the Participant or another person at his direction; or
- 5.16.2 dispose of the Shares and account (or hold itself ready to account) for the proceeds to the Participant or to another person at his direction.

General duties to Participants

- 5.17 The Trustee shall pay over to a Participant any money or money's worth received by the Trustee in respect of or by reference to any of such Participant's Plan Shares, other than money or money's worth consisting of New Shares **SAVE THAT** this duty of the Trustee shall not prevent the Trustee from reinvesting cash dividends in accordance with the Plan nor from doing anything in fulfilment of its obligations under or in relation to PAYE.
- 5.18 Subject to Clause 5.16, the Trustee shall dispose of a Participant's Plan Shares and deal with any right conferred in respect of any of his Plan Shares to be allotted other shares, securities or rights of any description only pursuant to a direction given by or on behalf of the Participant **SAVE THAT** the Trustee may dispose of any of a Participant's Plan Shares which cease to be held in the Plan and any of a Participant's remaining Plan Shares to meet any obligation imposed on the Trustee under or in relation to PAYE (unless the Participant has paid to the Trustee such sum as is sufficient to meet such obligation, in accordance with Rule 70 of the Plan).

Duties in relation to tax liabilities

5.19 The Trustee shall:-

5.19.1 maintain such records as may be necessary for the purposes of complying with any obligations of the Trustee or of any member or former member of the Group under PAYE and NICs so far as they relate to the Plan; and

5.19.2 when a Participant becomes liable to income tax under Chapter 3 or 4 of Part 4 of the Income Tax (Trading and Other Income) Act 2005 or ITEPA by reason of the occurrence of any event, inform him of any facts relevant to determining that liability.

5.20 References in the preceding provisions of this Clause 5 to a Participant include, in relation to a Participant who has died, a reference to his Personal Representatives.

Administration of the Plan

5.21 The Trustee may from time to time appoint any such person as it considers appropriate to act as Administrator or to hold Shares as nominee or custodian in a designated account and in that event the Trustee shall delegate to such person such of the Trustee's administrative powers and duties as shall be necessary or appropriate to enable such person to procure the award of Shares to, and the acquisition of Shares on behalf of, Eligible Employees and Participants and generally to administer the operation of the Plan **PROVIDED THAT:-**

5.21.1 no such delegation shall take effect so as to divest the Trustee of any duty imposed on the Trustee by the provisions of this Deed; and

5.21.2 the Trustee shall remain liable for the acts and defaults of such person to the intent that Section 23 of the Trustee Act 2000 shall not apply.

5.22 The Trustee may pay the costs and expenses of any Administrator out of the Trust Fund.

Power to take and pay for professional advice

5.23 The Trustee may, for the purpose of enabling the Trustee or any Administrator to exercise the powers and duties of this Trust, seek and act upon the advice of any such firm of legal or other professional advisers and may pay for such advice out of the Trust Fund **PROVIDED THAT** no such advice shall be sought by the Trustee or the Administrator on any occasion without the prior approval (which shall not be unreasonably withheld) of the Company as to the choice of such adviser and the terms on which such advice shall be sought.

Provision of information to the Company

5.24 The Trustee shall provide to the Company and every other member of the Group all such information relating to the operation of the Plan as shall, in the opinion of the Directors, be necessary to enable each such member of the Group to fulfil its obligations to account for income tax and NICs under PAYE.

5.25 The Trustee shall, from time to time, provide to the Company such other information, relating to the operation of the Plan and to the individual entitlements of any or all of the Participants as the Company may request, and shall do so within such reasonable period as the Company may specify.

Residual Shares

5.26 If any Shares (other than a Participant's Plan Shares) remain Trust Property after either:-

5.26.1 Shares have been awarded to Participants in accordance with the Plan on any occasion;
or

5.26.2 the requirements of paragraph 90 of Schedule 2 have been complied with

the Trustee shall, if the Company so directs, hold such Shares upon trust to sell such Shares in the market and pay or apply the net proceeds of sale (after deduction of all costs and expenses and of such amount as, in the opinion of the Trustee, is sufficient to enable the Trustee to discharge in full all of its current and future liabilities, whether actual or contingent) to or for the benefit of Participating Companies in such proportions, having regard to their respective contributions, to the Trust Fund as the Company shall direct.

Duty to monitor Participants in connected plans

5.27 The Trustee shall maintain records of Participants who in the same Tax Year have participated in one or more other Schedule 2 Share Incentive Plans established by the Company or a Connected Company.

6. TRUSTEE'S DEALINGS IN SHARES

6.1 For the purpose of enabling the Directors to ensure compliance by the Company and by its directors with the rules and regulations imposed by the London Stock Exchange, the Trustee shall inform the secretary of the Company in writing in advance of any dealing by the Trustee in Shares (otherwise than any award of Shares to or acquisition of Partnership Shares or Dividend Shares on behalf of, a Participant who is not a director of the Company being a dealing pursuant to or done for the purpose of giving effect to the operation of the Plan).

6.2 If the Trustee provides any benefit (in whatever form) out of the Trust Fund to any Beneficiary (otherwise than pursuant to the Plan) the Trustee shall give details of such benefit to the secretary of the Company.

6.3 The Trustee shall not deal in Shares or other securities of the Company at any time if the Trustee is aware or has received notice in writing from the Company that any such dealing at that time would cause the Company or any Subsidiary or any director, officer or employee of the Company or any Subsidiary to be in breach of Regulation (EU) No 596/2014 of 16 April 2014 on market abuse, any other applicable laws or regulations or the provisions of the code of dealing adopted by resolution of the directors of the Company imposing restrictions upon dealings by directors and employees in Shares or securities of the Company as required by the rules of the London Stock Exchange **PROVIDED THAT** nothing in this Clause 6.3 shall compel the Trustee to enquire from the Company or any Subsidiary as to whether such dealing would breach any such laws, regulations or provisions.

Waiver of Trustees' dividend and voting rights

6.4 The provisions of Clauses 6.5 and 6.6 shall not apply (so that the Trustee shall not be taken to have waived its rights to receive dividends and/or exercise voting rights) throughout any period in relation to which the Company has given notice in writing to the Trustee that such provisions shall not apply **PROVIDED THAT** no such period shall commence before the date on which such notice is received by the Trustee.

6.5 Whilst and for so long as any Shares are held by the Trustee and no beneficial interest in such Shares is vested in any Beneficiary the Trustee shall waive any right to dividend payments in respect of such Shares and the Trustee shall not be liable for any loss to the Trust Fund as a result of such waiver.

6.6 Whilst any Shares in the Company are held by the Trustee the Trustee shall refrain from exercising any voting rights which may attach to the Shares **SAVE THAT** if the beneficial interest in any Share is vested in any Beneficiary then the Trustee shall comply with the provisions of Rule 64 of the Plan.

7. INVESTMENT POWERS

7.1 The Trustee may apply the whole or any part of the Trust Fund in the acquisition of Shares by subscription or by purchase from any person at a price which is not greater than the price which the Trustee would otherwise have to pay for the purchase of such Shares on the London Stock Exchange (or, if such Shares are not listed on the London Stock Exchange, in the open market) at the time of purchase.

7.2 The Trustee shall not be under any obligation to diversify the investment of the Trust Fund and, in particular, may:-

7.2.1 retain, in their existing condition, any investments, including Shares or other securities of the Company, or other property (including uninvested money) for the time being forming part of the Trust Fund for so long as the Trustee in its absolute discretion thinks fit notwithstanding that the same may comprise the sole investment of the Trust Fund; and

7.2.2 at its absolute discretion, invest the whole of the Trust Fund in the shares or securities of any one company

without being liable for any loss occasioned thereby.

7.3 The Trustee shall be under no obligation to:-

7.3.1 become a director or officer, or interfere in the management or affairs, of any company any of the shares or stocks of which are, for the time being, comprised in the Trust Fund or any company associated with such company, notwithstanding that the Trustee has (whether directly or indirectly) a substantial holding in or Control of any such company; or

7.3.2 seek information about the affairs of any such company

but may leave the conduct of the affairs of any such company to its directors or other persons managing the company (so long as they have no actual notice of any act of dishonesty on the part of such directors or others in connection with the management of the company).

8. ADDITIONAL POWERS

8.1 In addition to all the powers vested in trustees by law or statute, the Trustee shall have the following powers regarding the Trust Fund:-

8.1.1 power to invest or hold or allow to remain in the name or under the control of any person as nominee or bare trustee of the Trustee the whole or such part of the Trust Fund as the Trustee shall in its absolute discretion think fit and the Trustee shall not be liable for any loss to the Trust Fund or the income of the Trust Fund occasioned by the exercise of this power;

8.1.2 power to promote, alone or with others, and to approve, concur or acquiesce in, or agree to carry into effect, alone or with others, any scheme, proposal or offer for or leading to or being a step in:-

(a) the reconstruction or amalgamation with any other company or corporation of any company or corporation in whose securities the Trust Fund or any part of the Trust Fund shall be for the time being invested;

(b) the release, modification or alteration of the rights, privileges or liabilities attached to any investments or other property forming part of the Trust Fund or attached to any property whatever having rights affecting any such investments or other property; or

- (c) the exchange of any investments or other property forming part of the Trust Fund for any other investments or other property
- 8.1.3 power to give warranties and indemnities for the foregoing purposes with power to accept any security, shares or other interest of any description of the reconstructed or purchasing or new company or demerged company or companies in lieu or in exchange for all or any of the original securities, shares or other interest and with power to retain any property so accepted as aforesaid for any period for which the original property could have been retained;
- 8.1.4 power to apply the Trust Fund or any part of it or the whole or any part of the income of the Trust Fund in paying any stamp duty or stamp duty reserve tax payable in respect of any transfer of or agreement to transfer Shares to a Beneficiary;
- 8.1.5 power to borrow moneys, for any purpose for which trust moneys may be applied under this Trust, from any person or company (including any member of the Group) on such terms as the Trustee may decide **PROVIDED THAT** any loan made to the Trustee by any member of the Group shall be on terms which are no less favourable to the Trustee than if it had been made in a transaction made at arm's length between persons not connected with each other;
- 8.1.6 power to pay any duties or taxes or other fiscal impositions (together with any related interest or penalties or surcharges) for which the Trustee may become liable and to have entire discretion as to the time and manner in which such duties taxes and fiscal impositions shall be paid and no person interested under this Deed shall be entitled to make any claim whatsoever against the Trustee by reason of such payment;
- 8.1.7 power to arrange for any member of the Group to account to HMRC or other authority concerned for any amounts deducted from the sums of money paid or credited to the Trustee by any member of the Group or from or in respect of any amounts paid or property transferred by the Trustee to Beneficiaries in respect of income tax or any other deductions required by law;
- 8.1.8 power to delegate to any other person or persons (including any one or more of themselves) all or any of the administrative and management functions and powers (including investment powers) vested in the Trustee either by virtue of the provisions of this Deed or by virtue of its office as Trustee **PROVIDED THAT:-**
- (a) this power shall apply if the Plan no longer remains a Schedule 2 Share Incentive Plan; and
- (b) the Trustee shall not be entitled to delegate the exercise of discretionary trusts and powers in relation to the Trust Fund which require or empower the determination of beneficial interests in the Trust; and
- (c) no such delegation shall take effect so as to divest the Trustee of any duty imposed on the Trustee by the provisions of this Deed; and
- (d) the Trustee shall remain liable for the acts and defaults of such person to the intent that Section 23 of the Trustee Act 2000 shall not apply;
- 8.1.9 power to convert any moneys forming part of the Trust Fund into any other property, whether income producing or not, in particular power to acquire any property with moneys forming part of the Trust Fund or the income of the Trust Fund and to transfer such property or any part of it to any Beneficiary in exercise of the Trustee's powers and discretions;
- 8.1.10 power to deal with the Trust Fund as if the Trustee were a sole absolute beneficial owner of the Trust Fund;

- 8.1.11 power to make any payment to any Beneficiary into such Beneficiary's bank account and in such case the Trustee shall be discharged from obtaining a receipt or seeing to the application of such payment;
- 8.1.12 power to enter into any agreement or grant any option for the sale or other disposition of any shares, stock or securities comprised in the Trust Fund upon any terms and for any consideration whatsoever and power to give warranties indemnities and undertakings for the above purposes;
- 8.1.13 subject to Clause 5.2, power to make and to amend by resolution in writing such rules as the Trustee may in its absolute discretion think fit for the purpose of determining the basis upon which the Trust Fund shall be paid or applied to or for the benefit of Beneficiaries;
- 8.1.14 power in its absolute discretion to enter into any transaction with any other person or persons whether that person or persons is or are acting in a fiduciary capacity or not (being a transaction which apart from foregoing provisions of this Deed the Trustee could properly have entered into if it or any Trustee had not also been or been interested in such other person or persons) notwithstanding that the Trustee or any of them may also be or be interested in such other person or persons and in like manner in all respects as if the Trustee or any of them were not, or were not interested in, such other person or persons; and
- 8.1.15 power to agree with HMRC that, if the Market Value of any Shares falls to be determined for the purposes of Schedule 2, the Market Value of such Shares shall be determined by reference to such date or dates, or to an average of the values on a number of dates, as may be specified in such agreement.

8.2 Each such power shall be a separate power in addition and without prejudice to the generality of all other powers vested in the Trustee, and the Trustee may exercise all or any of the same from time to time, without the intervention of any Beneficiary, in such manner and to such extent as it shall in its absolute discretion think fit **SAVE THAT** the Trustee shall not exercise any such power if or to the extent that to do so would be inconsistent with the trusts of this Deed.

8.3 The discretions conferred upon the Trustee by this Deed or by law shall be absolute and unfettered discretions and the Trustee shall not be obliged to give any person beneficially interested under this Trust any reason or justification for any exercise or non-exercise of any such discretion.

9. PERPETUITY PERIOD

The perpetuity period applicable to this Trust shall be the period of 125 years from the date of execution of this Deed.

10. TRUSTEE

10.1 Subject to the following provisions of this Clause 10, the statutory power of appointing new or additional trustees of this Trust shall be vested in the Company and the Company shall have the power, exercisable by deed, to remove any person as Trustee and to appoint any new Trustee in the place of such person **SAVE THAT:-**

10.1.1 the power conferred by this Clause 10.1 shall only be operative and capable of taking effect on the expiry of three months from the date on which the person who is to be removed as Trustee receives notice in writing of such removal and every new Trustee accepts office as such new Trustee; and

10.1.2 if the Company shall be the subject of a Takeover Offer which becomes or is declared unconditional in all respects the Company shall not exercise any power to remove any person as a Trustee or to appoint a new or additional Trustee at any time within the

period of thirty days beginning with the date on which such Takeover Offer becomes or is declared unconditional in all respects.

- 10.2 Every Trustee shall be resident in the United Kingdom and the Company shall immediately remove as a Trustee any Trustee who ceases to be resident in the United Kingdom.
- 10.3 The minimum number of Trustees shall be two individuals or a body corporate.
- 10.4 So long as the number of Trustees is below the minimum number, the Trustee shall not be entitled to exercise any discretion or power pursuant to the terms of this Deed.
- 10.5 Any Trustee may, at any time, by written notice given to the Company and to the remaining Trustees (if any), retire from his office at the expiry of three months from the date when such notice is received by the Company or any shorter period agreed in writing by the Company **PROVIDED THAT** such retirement shall not take effect unless and until immediately after it there will be as Trustees, (whether by virtue of an appointment taking effect forthwith upon such retirement or otherwise), at least the minimum number of persons required by Clause 10.3 to be the Trustees. If the Company has failed to appoint a replacement Trustee by the expiry of the one month period (or such longer period as may be agreed), and this means that the Trustee's retirement cannot take effect as a result of this Clause 10.5 and Clause 10.3, the retiring Trustee may by deed appoint an additional Trustee(s) and its retirement shall thereupon become effective.
- 10.6 Any person who ceases to be a Trustee shall execute and do or make all such transfers or other documents acts or things as may be necessary for vesting the Trust Fund in the new or continuing Trustee or placing it under the control of the Trustee and shall be bound and entitled to assume that any new Trustee is a proper person to have been appointed **PROVIDED ALWAYS** that if any outgoing Trustee is liable as Trustee for any duties or taxes or fiscal impositions (including without prejudice to the generality of the foregoing words capital gains wealth gifts probate succession death or any other duties or taxes on capital or income) wheresoever arising and whether or not enforceable through the courts of the place where such Trustee is resident or where this Trust is for the time being administered then that person shall not be bound to transfer the Trust Fund as aforesaid unless reasonable security is provided for indemnifying them and their estates against such liability.
- 10.7 A trust corporation or other corporate trustee may be appointed by deed to be a Trustee upon such terms as to remuneration and otherwise as may be agreed at the time of its appointment by the person or persons making the appointment (on the one hand) and the trust corporation or other corporate trustee (on the other hand).
- 10.8 The provisions of sections 37 and 39 of the Trustee Act 1925 shall apply to this Trust as if any reference in those sections to a trust corporation were a reference to a company or body corporate carrying on trust business.
11. **REMUNERATION OF THE TRUSTEE**
- 11.1 Any Trustee, or any director or other officer of a body corporate acting as a Trustee being an individual engaged in any profession or business, shall be entitled to be paid all usual professional or proper charges for work done by him, his firm or his company in connection with the trusts declared in this Deed, on the usual terms and conditions of such firm or company in force from time to time including (in addition to reimbursement of such firm or company's proper expenses, costs and other liabilities) the right to remuneration and the incidence of remuneration whether such work is in the ordinary course of his profession or business or not, including acts which a Trustee, not being in any profession or business, could have done personally.
- 11.2 Any corporate body acting as Trustee:-
- 11.2.1 may carry out, in its own office, in connection with this Trust, any business which by its constitution it is authorised to undertake and in which it is then, in fact, ordinarily

engaged, upon the same terms as would for the time being be made with an ordinary customer and if it is a bank, it shall be entitled to act as a banker to and make advances to the Trustee in connection with the trusts declared in this Deed, without accounting for any profit thereby made and in all respects as if it were not a Trustee; and

11.2.2 may employ as a banker or investment adviser or other agent, on behalf of this Trust, any company, firm or enterprise associated with it **PROVIDED THAT** such agent is authorised by its constitution to undertake such business and that it is, in fact, ordinarily so engaged and that all charges made by it for work done or services provided in connection with the trusts declared in this Deed are reasonable and normal.

12. PERSONAL INTERESTS OF TRUSTEE

- 12.1 No decision of or exercise of a power by the Trustee shall be invalidated or questioned on the grounds that the Trustee or any individual Trustee or any director or other officer or employee of a body corporate acting as Trustee had an interest in a personal or fiduciary capacity in the result of any decision or in the exercising of any power and any such person may vote in such respect and be taken into account for the purposes of a quorum notwithstanding his interest.
- 12.2 A Beneficiary who is a Trustee or a director or other officer or employee of a body corporate acting as Trustee may retain all benefits to which he becomes entitled under this Deed and shall not be liable to account for any property paid to or applied for the benefit of him or any spouse, former spouse, civil partner, child (including step-child) of such Beneficiary.
- 12.3 Any Trustee, and any director or other officer or employee of a body corporate acting as Trustee, shall not be precluded from acquiring, holding or dealing with any debentures, debenture stock, shares or securities whatsoever of the Company or any Subsidiary or from entering into any contract or other transaction with the Company or such Subsidiary or being interested in any such contract or transaction and none of them shall be in any manner whatsoever liable to account to the Company or the Beneficiaries for any resulting profits made or benefits obtained by him or it.
- 12.4 Any Trustee, or any director or other officer or any employee of a corporate body acting as Trustee, or any associate or person or body connected with the Trustee may be employed and remunerated as a director or other officer or employee or as agent or adviser of any company, body or firm in any way connected with this Trust or the Trust Fund and may keep as his property (and without being liable to account therefor) any remuneration, fees or profits received by him in any such capacity, notwithstanding that his situation or office may have been obtained, held or retained by means or by reason of his position as Trustee or as a director or an employee or officer of a corporate trustee of the trusts declared in this Deed.

13. PROTECTION OF THE TRUSTEE

- 13.1 In the professed execution of the trusts and powers contained in this Deed, no Trustee, or director or other officer or employee of a body corporate acting as Trustee, shall be liable for any loss arising by reason of:-
- 13.1.1 negligence or fraud of any other trustee of this Trust or director or other officer or employee of a body corporate acting as such other trustee; or
- 13.1.2 any mistake or omission made in good faith by any of the trustees or any such other person; or
- 13.1.3 any other matter or thing except loss arising by reason of fraud, wilful default or negligence on the part of the Trustee or other person who is sought to be made liable.
- 13.2 The Company **HEREBY COVENANTS** with the Trustee and every director or other officer or employee of a body corporate acting as Trustee jointly and severally for themselves and as

trustees for their successors in title that it will at all times after the execution of this Deed keep each of them and each of their successors in title as Trustee and each of their estates and effects fully indemnified and saved harmless both before as well as after any removal or retirement of a Trustee pursuant to Clause 10 against all claims, losses, demands, actions, proceedings, charges, expenses, costs, damages, taxes, duties and other liabilities that may be suffered or incurred by it or by any of them in connection with the execution of the trusts and powers of this Deed other than liabilities arising as a consequence of fraud, wilful default or (in the case of a Trustee, or any director or other officer or employee of a body corporate acting as Trustee, who is engaged in the business of providing a trustee service for a fee) negligence and save to the extent that any such liability is capable of being discharged at the expense of the Trust Fund. In addition, the Trustee shall have the benefit of all indemnities conferred on trustees by the Trustee Acts 1925 and 2000 and generally by law.

14. INFORMATION SUPPLIED BY THE COMPANY

- 14.1 The Trustee shall be entitled to rely, without further enquiry, on all information supplied to it by the Company or any Participating Company and/or any directors or officers of the Company or any Participating Company with regard to its duties as trustee of the trusts declared in this Deed whether or not such information is for the purposes of or relates to the operation of the Plan, and in particular, but without prejudice to the generality of the foregoing, any notice given by a Participating Company to the Trustee in respect of the eligibility of any person to become or remain a Participant in the Plan. The Trustee shall not be liable to any Participant or any member of the Group for any loss arising in consequence of the incompleteness or inaccuracy of any such information.
- 14.2 Except as otherwise provided, the Trustee may in its discretion agree with the Directors, the Company or any of the Participating Companies on matters relating to the operation and administration of the Trust as they may consider advisable in the interests of the Trust and so that no person claiming an interest under this Trust shall be entitled to question the legality or correctness of any arrangement or agreement made between the Directors, the Company or any of the Participating Companies and the Trustees in relation to such operation or administration.

15. POWER OF MODIFICATION

- 15.1 Subject to Clause 15.2, during the Trust Period, the Company shall have power, so as to bind the Trustee, to vary, amend, modify, alter or extend the trusts, powers and provisions of this Deed in any manner and in any particular whatsoever by deed delivered to the Trustee revocable (during the Trust Period) or irrevocable, which shall be expressed to be supplemental to this Deed, and this Deed shall then be read and construed and take effect as if the provisions of such deed were incorporated in this Deed **PROVIDED THAT** no exercise of these powers may:-
- 15.1.1 amend the definition of "**Beneficiary**" in Clause 1.1, or amend Clauses 10.3 (minimum number of trustees), 13.2 (indemnity), or the proviso to Clause 8.1.5 (borrowing) insofar as they relate to loans made by any member of the Group;
- 15.1.2 confer on any person other than an employee or former employee of any member of the Group any eligibility or entitlement to benefit;
- 15.1.3 extend the power conferred by this Clause 15 (modification) or remove the restrictions contained in this proviso;
- 15.1.4 cause this Trust to cease to be an Employees' Share Scheme;
- 15.1.5 reduce or adversely affect the right or interest of any Beneficiary insofar as such right or interest has been granted, awarded or allocated pursuant to the prior exercise by the Trustee of the Trustee's powers under this Deed; or

15.1.6 may be made unless the Trustee gives prior written consent to such amendment (such consent not to be unreasonably withheld or delayed).

15.2 If it is intended that this Plan shall continue as a Schedule 2 Share Incentive Plan, no alteration shall be made to any Key Feature of this Deed which would result in the requirements of Schedule 2 not being met in relation to the Plan or the Plan Trust and, if and as required, HMRC shall be notified of the amendment during any Tax Year of a Key Feature of the Plan Trust in the annual return to HMRC for the Plan for that Tax Year.

15.3 Every power, authority or discretion conferred upon the Trustee or any other person and not expressly made exercisable only during a period allowed by law shall (notwithstanding anything to the contrary expressed or implied in this Deed) only be exercisable during the Trust Period and during such further period if any (whether definite or indefinite) as in the case of the particular power, authority or discretion the law may allow.

16. PROPER LAW

The trusts of this Trust are established under the laws of England and Wales and subject as provided in this Deed the rights of the Beneficiaries and the rights powers and duties of the Trustee under this Deed and the construction of every provision of this Deed shall be determined according to the laws of England and Wales.

17. EXCLUSIONS FROM BENEFIT

Notwithstanding anything to the contrary expressed or implied in this Deed, no part of the Trust Fund or its income shall at any time be paid or lent or otherwise applied nor shall any power or discretion in this Deed or by law conferred on the Trustee or on any other person in any circumstances be exercisable or exercised in any manner which causes the Company or any one or more Subsidiaries to be in breach of Chapter VI of Part V of the Companies Act 1985 or causes this Trust to fall outside the provisions of Section 86 of the Inheritance Tax Act 1984.

18. COUNTERPARTS

This Deed may be executed in any number of counterparts, and by the parties on separate counterparts, but shall not be effective until each party has executed at least one counterpart. Each counterpart shall constitute an original of this Deed but all of the counterparts shall together constitute but one and the same instrument.

19. IRREVOCABILITY OF TRUSTS

The trusts declared by this Deed are irrevocable.

EXECUTED AS A DEED by the parties on the date which first appears in this Deed.

EXECUTED AS A DEED)
by **ASSURA PLC**)
acting by **JAYNE COTTAM**)
in the presence of)

DocuSigned by:
Jayne Cottam
2D219A4F80B049B...

.....
Director

DocuSigned by:
A. Cottam
1C73F1D4BCC64DB...

Andrew Cottam

16 Stirling Close

.....
.....
Project Engineer

Witness signature:

Witness name (print):

Address:
Hartford Cheshire
CW8 1RU

Occupation:

Date:

22/7/20
.....

x I confirm that I was physically present when this Deed was signed

EXECUTED (but not delivered until dated) as a)
Deed by **LINK MARKET SERVICES TRUSTEES**)
LIMITED in the presence of:-)

DocuSigned by:
Nigel Fish
D8F0D8FBFAAB490...

director
.....

Director DocuSigned by:
Susan King
CB7285D6057A4C0...

Director

Director/Secretary